

ANNUAL PLAN

2010/11



Waipa District Council

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WAIPA

HOME OF CHAMPIONS

A great place to live, work and play

Annual Plan Statement

Council’s draft Annual Plan 2010/11 was developed in accordance with Part 6 of the Local Government Act 2002. Council is required by law to prepare and adopt an Annual Plan by 1 July 2010. The Annual Plan will be adopted in accordance with the special consultative procedure under the Local Government Act 2002.

Council’s Policy Committee, acting under delegated authority from Council, approved the draft Annual Plan on 9 March 2010 and it was open to public submission from 15 March until 19 April 2010. The Policy Committee considered submissions on 11 and 12 May 2010.

Having considered submissions, the Policy Committee recommended the Plan for adoption by Council (including amendments resulting from the special consultative procedure). The Annual Plan was adopted on 29 June 2010 and it took effect from 1 July 2010.

Please note: Actual results achieved for 2010/11 may vary from the information presented in the adopted 2010/11 Annual Plan, and the information contained within this document may not be appropriate for purposes other than guiding community input into Council decision-making. Information relating to future years will be updated in subsequent 10-year Plans and Annual Plans. The achievements in any year will be presented in Council’s Annual Report for that year.



Whakatauki

Hutia te rito o te harakeke
Kei whea te tauranga o te kómako e ko?
Ki mai koe, ki ahau
He aha te mea nui o ténei ao?
Máku e ki atu
He tangata, He tangata, He tangata

If you remove the heart of the flax
Where will the bellbird then rest?
If you should ask me
What is the main thing in this world?
I will say to you
It is people, it is people, it is people



Council Mission and Goals

Purpose (Mission)

To partner the community in promoting the wellbeing of the Waipa District and its people.

Vision

Waipa - The Home of Champions.

Key Goal

Waipa District - The great place to live, work and play.

Supporting Goals

1. To recognise and foster awareness and the enhancement of the unique cultural, historic, environmental and recreational character and strengths of the District.
2. To ensure prudent stewardship of the natural and physical resources of the District.
3. To provide facilities and services to meet the expectations of residents and ratepayers.
4. To maximise the contribution of Council's assets in promoting the sustainable development of the District.
5. To form strong and productive partnerships with other authorities, community organisations and the private sector to provide the District with development opportunities.
6. To provide services and/or actively support Community Boards and community and welfare organisations in meeting the physical, recreational, employment, cultural and social needs of the residents of the District.
7. To act as an advocate to promote the social, economic, cultural and environmental wellbeing of residents of the District.
8. To encourage the active and positive involvement of residents and ratepayers in Council's decision-making processes.
9. To implement the legal obligations of a territorial authority governing Waipa District.



Foreword by the Mayor and Chief Executive



Alan Livingston
Mayor JP



Garry Dyet
Chief Executive

There are many attributes that shape Waipa's strong and unique identity; we will strive to protect and enhance these as we plan for the future.

Waipa – The Great Place to Live, Work and Play

Council is pleased to present this Annual Plan for 2010/11, which outlines the services, activities and projects, and their associated costs, that Council proposes to undertake from 1 July 2010 to 30 June 2011.

In June 2009 Council adopted its 10-year Plan, and this Annual Plan is based on year two of that long term plan. The 10-year Plan is based on continued support of the District's vision: Waipa - Home of Champions. It reflects the community's long term aspirations and aims to maintain and improve the wellbeing of residents. The quality of our environment, heritage, facilities and services are what residents identify as making Waipa a favoured place to live.

Consolidation and Continued Restraint

The 10-year Plan was developed at a time when the world was descending into recession. Council recognised the challenges of changing economic times and, during 2009/10, has adjusted capital works programmes and operational cost accordingly. This will mean significantly lower cost and debt levels for 2009/10 than were indicated in the 10-year Plan, and this has been carried through in the preparation of this Plan.

While there are signs of national and global recovery, the impacts of the recession are still evident. Growth across the District has slowed considerably, and the likelihood of a sustained major improvement in the short term is minimal. However, it is positive to note that several major private sector development projects, which have been signalled for some time, are now progressing. This suggests that optimism in Waipa remains high, and the District appears to have weathered the economic challenges well.

Council remains mindful of the current economic climate, and the impacts on residents and ratepayers. It is against this backdrop that this Annual Plan has been prepared. Additional changes to proposed activities and programmes have been made as Council seeks to further reduce rating pressures, while continuing the work essential to maintaining core community services. Growth provides the revenue required to support the development of new infrastructure, so with limited growth Council's short-term focus is on maintaining existing infrastructure and services.

In addition, significantly reduced funding from the New Zealand Transport Agency has required a reduction in some areas of the roading programme.

A recently completed review of Council's organisation structure and operations is expected to deliver significant savings. The new structure, which positions the organisation for the future, is supported by an imperative to improve performance, including delivering operational efficiencies. The focus is on delivering greater value to residents and ratepayers.

Key Projects

The projects presented in this Plan are required to maintain infrastructural assets, maintain levels of service, ensure community safety and well-being, support future planning, and meet Council's statutory responsibilities.

Key projects/initiatives for the coming year include:

- Completing the review of the District Plan
- Reviewing the Waste Management Plan
- Planning for the upgrade of the Cambridge Wastewater Treatment Plant
- Continuing the development programme at Lake Karapiro
- Ongoing support for the Maungatautari Ecological Island project
- Working with business/community groups to maximise the value to the District of the World Rowing Championships
- Preparation of a strategic water demand/conservation management plan
- Considering Local Government reform options
- Cambridge - Karapiro Cycleway

Rating/Financial Overview

Council activities and projects are funded from a range of sources, such as rates, fees and charges, development contributions, depreciation, loans and financial reserves. In preparing the proposed activities, programmes and projects signalled in this Plan, Council has looked to secure funds from sources other than rates.

This Plan requires total rate revenue of \$36.9 million, which represents an average increase of 5.4%. The need for this increase is due to reduced levels of revenue through development contributions and investments, and increased costs associated with depreciation and loan repayment levels. The proposed capital works programme totals \$25.6 million, with debt levels projected to reach \$39.4 million by 30 June 2011. Overall, the proposed rates requirement, operating and capital works programmes, and projected debt levels for 2010/11 are all substantially lower than the levels signalled in the 10-year Plan.

Community Consultation

Council has based this Plan on year two of the 10-year Plan, which has been substantially reviewed in light of continued economic circumstances and community feedback. The year ahead is one of consolidation, although Council has been mindful of the need to ensure that the District does not 'go backwards'. The focus for 2010/11 is on key areas, with particular emphasis on affordability while maintaining core services and standards of service.

The extensive and diverse range of services provided for in the Plan means that rating impacts will vary from property to property. Rate levels for a range of indicator properties have been provided in the Plan so that residents and ratepayers are able to get an indication of the rating levels proposed for 2010/11.

The draft Annual Plan was presented for public consultation and feedback during March and April 2010. A total of 41 submissions were received and considered by Council, resulting in a number of changes to the draft Plan. A summary of these changes is presented later in this Plan.



Public Consultation

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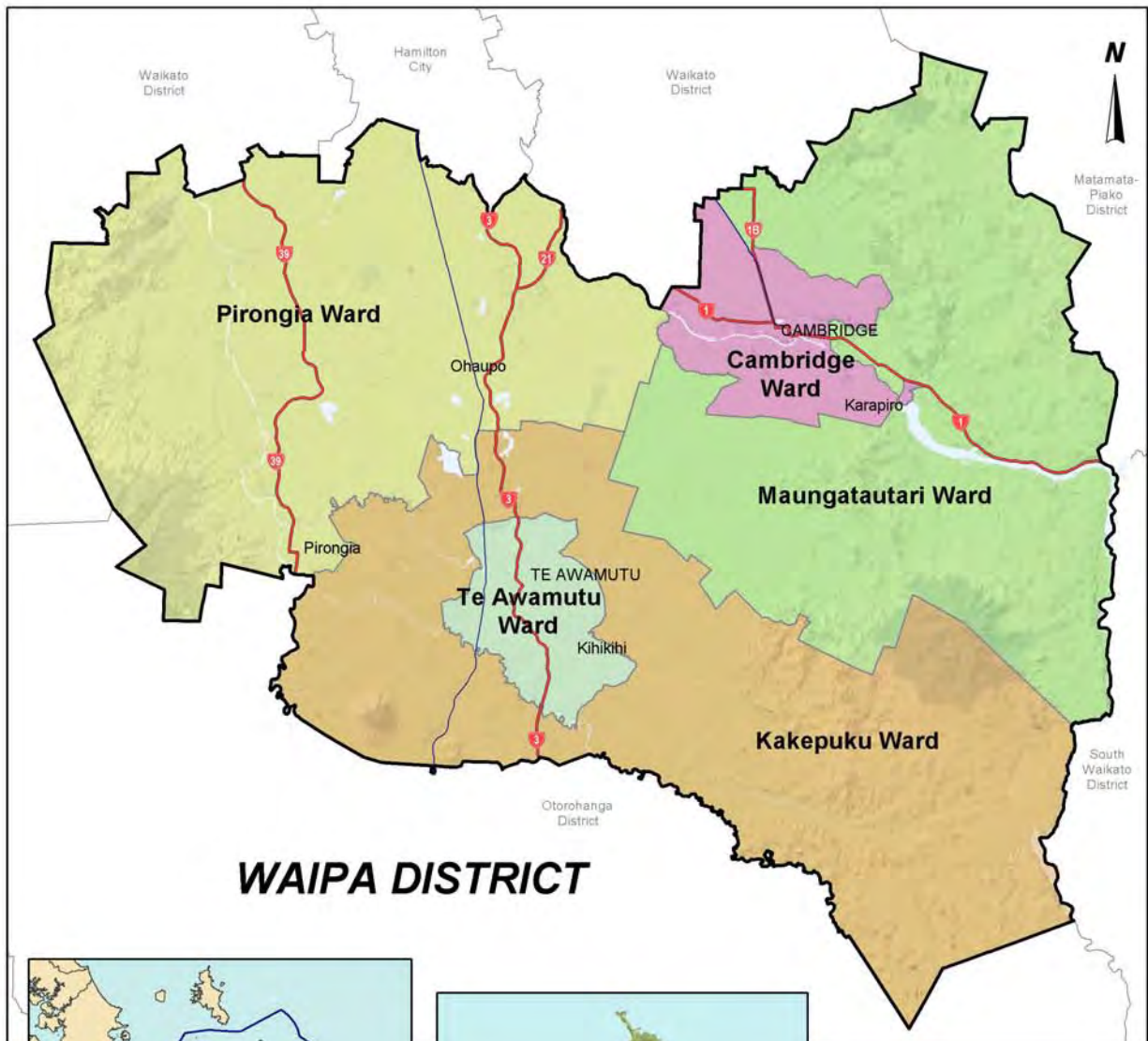
Balloons over Waikato at Te Awamutu

Section 2 – INTRODUCTION

In this section:

- Map of Waipa District
- Waipa Community Profile
- Summary of Changes from the 10-year Plan 2009-19
- Assumptions
- Community Outcomes

Map of Waipa District



WAIPA DISTRICT



Waikato Region



Where we are in NZ



CADASTRAL INFORMATION DERIVED FROM LAND INFORMATION NEW ZEALAND'S DIGITAL CORE RECORD SYSTEM (DCRS). CROWN COPYRIGHT RESERVED. BASE MAP BY GEOGRAPHIX

Waipa Community Profile

Base Statistics

Area	147,019 ha
Population (usually resident)	42,501 ¹
Households (occupied dwellings)	15,825 ²
Businesses	6,999 ³
Employees	15,000 ⁴

Infrastructure (as at 30 December 2009)

Length of roads/streets	1061km (93% Sealed)
Length of footpaths	204km
Number of traffic bridges	76
Number of streetlights	2546
Length of wastewater pipes	216.4km ⁵
Length of stormwater pipes	134.1km
Length of water pipes	544.1km

Amenities (as at 30 December 2009)

Area of parks, reserves, sports fields & playgrounds	3,532ha
Number of swimming pools	2
Number of public toilets	37
Number of district halls	32
Number of cemeteries	10

¹ Statistics New Zealand 2006 Census figures.

² Statistics New Zealand 2006 Census figures.

³ Source: Statistics New Zealand Business Frame, February 2009.

⁴ Source: Statistics New Zealand Business Frame, February 2009.

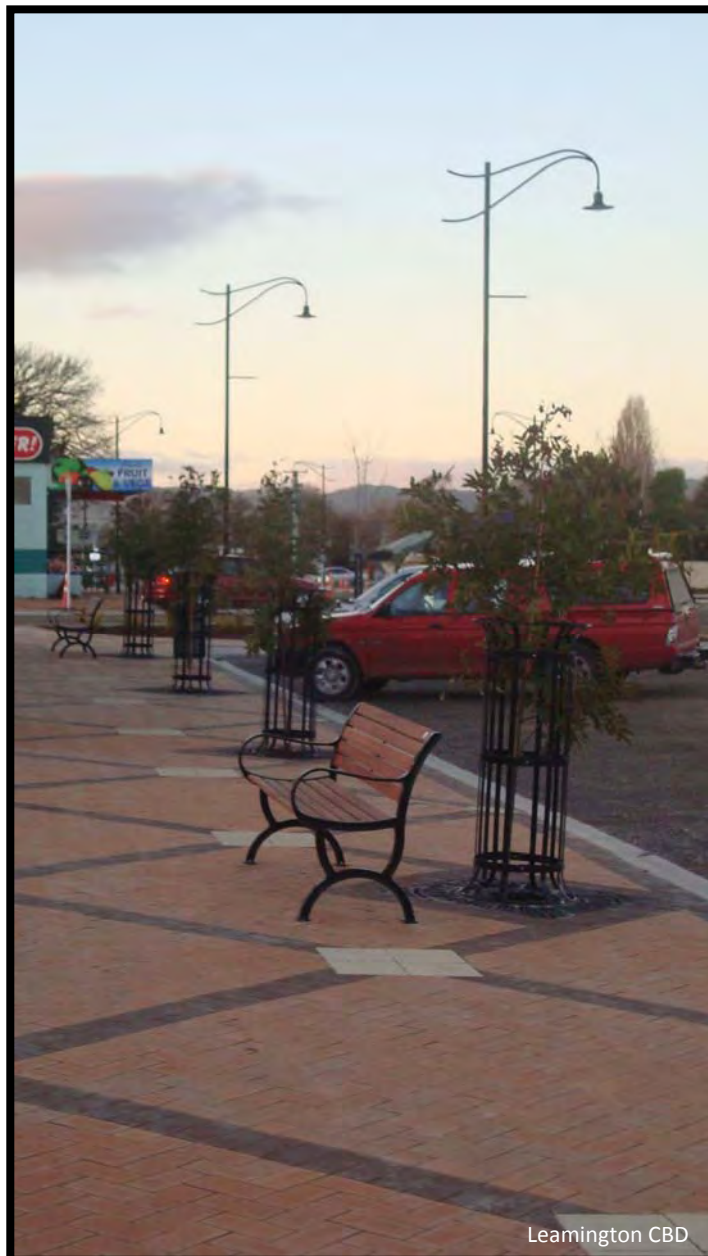
⁵ This is a reduction on the 2008/09 figure, and a more accurate figure as the result of improved data management.

Rating Data (as at 1 July 2009)

Rating system	Mix of General Rates and Targeted Rates
Number of rateable properties	19665
Average total rates per property	\$2,026
Council debt	\$25m

Council Data

Number of Wards	5
Number of Elected Members	12 plus the Mayor
Number of Council staff (as at 30 December 2009)	219



Summary of Changes from 10-year Plan 2009-19

When Council adopted the 10-year Plan in 2009 it contained the proposed activities, projects and programmes, and their associated budgets, for 2010/11 (year two of the Plan). While the 10-year Plan signals Council's intentions, circumstances change over time and it is appropriate for Council to be able to react to those changes in the best interests of residents and ratepayers, as well as ensuring current and new statutory requirements continue to be met.

The Annual Plan reflects a number of changes to what was signalled in the 10-year Plan. None of the changes are of such significance that an amendment to the 10-year Plan is required. However a summary of changes are listed here for completeness:

- Changes in depreciation due to revaluation of assets
- Reduction in interest costs due to changed timing of capital works in waters
- Reduction in the level of NZTA funding with a consequent reduction in work undertaken
- Reduction in Reserve Contribution projects through reduced revenue
- Overall reduction in staffing levels proposed in the 10-year plan

The net effect of these changes is that a significantly lower increase in the level of rate revenue is proposed in this Plan than was signalled for year two of the 10-year Plan. A full statement of the variations to the 10-year Plan for the net Cost of Service of Significant Activities is included in Section 4 of this Plan.

Assumptions

The 10-year Plan (2009-19) was prepared based on a set of significant forecasting assumptions, and the expectation that those assumptions would hold true for the period of the Plan. The assumptions used are set out in Sections 2 and 6 of the 10-year Plan.

In preparing this Annual Plan, which is based on year two of the 10-year Plan, the assumptions used in the 10-year Plan have been reviewed. The review has identified that several of the assumptions will require amendments as they are very unlikely to hold true for 2010/11 in their current form. The assumptions and the required amendments are set out below:

Assumption Area	Assumption as per 10-year Plan	Changes for 2010/11 Annual Plan
Projected Growth	That growth in the number of properties would average 2% per year.	Actual growth in the number of properties for 2009 was 1%. This figure has been used in the preparation of the Annual Plan 2010/11.
New Zealand Transport Agency (NZTA) Funding	That NZTA funding would increase to match Council's increased Rooding programme.	NZTA have confirmed that funding levels for 2010/11 will remain at the same level as 2009. The proposed Rooding programme for 2010/11 has been prepared to match the confirmed funding levels.
Inflation	That inflation rates would be consistently applied across all areas as per the rates provided by Business & Economic Research Limited (BERL).	Inflation has been applied to specific areas at rates based on current market conditions.
Interest	That interest on investments and new debt would be 6%.	Interest earned has been forecast at 4%, interest to be paid at 6%.

Community Outcomes

Community Outcomes represent the goals and aspirations of the community, and they guide the long-term planning activities of Council and other community service delivery agencies.

There are 37 Community Outcome statements for Waipa, and these are grouped under the following four wellbeing areas:

- Vibrant and Creative Waipa
- Economically Secure Waipa
- Environmentally Sustainable Waipa
- Healthy and Active Waipa

Waipa's Community Outcomes and vision are presented in Section 3 of the 10-year Plan, and the 10-year Plan and this Annual Plan have been prepared having regard to the Community Outcomes. Waipa's Community Outcomes will be reviewed in 2013/14.

Council, in partnership with other key agencies, is responsible for monitoring progress towards the achievement of community outcomes, and reporting this to the public. A Waipa State of the District Report was published in 2009, and set out information and trends against a range of indicators. The next report is due for publication in 2012, and the information will be used to assist the preparation of the draft 10-year Plan 2012-22.





Section 3 - COUNCIL'S ACTION PLAN

In this section:

- Guide to Significant Activities
- Governance and Strategic Direction
- Environmental Services
- Recreation and Heritage
- Amenity Services
- Transport Management
- Stormwater
- Water Treatment and Supply
- Wastewater Treatment and Disposal
- Support Services

Guide to Significant Activities

Council's services are delivered within eight significant activity areas, each containing a number of lesser activities, which have been consolidated for the purposes of presentation in this Plan. Significant activity has the same meaning and purpose as the term 'group of activities' as specified in section 10 of the Local Government Act 2002.

For each significant activity this Annual Plan sets out:

- Key Projects for 2010/11
- Any changes for the programme outlined in the 10-year Plan 2009-2019
- The target levels of service and the performance measures by which the actual levels of service can be assessed for the 2010/11 year
- The estimated expenses of achieving and maintaining the proposed levels of service for each activity for the 2010/11 year
- How the expenses are to be met and expected revenue levels, including the sources of funds, e.g. rates, fees and charges

The significant activity groups included in this section are:

- Governance and Strategic Direction
- Environmental Services
- Recreation and Heritage
- Amenity Services
- Transport Management
- Stormwater
- Water Treatment and Supply
- Wastewater Treatment and Disposal

Further Information

The 10-year Plan 2009-2019 contains a wide range of information relating to the significant activities and should be referred to if more information is required.

For each significant activity a range of targets and measures have been developed to show the standard of performance Council proposes over the next 10 years and the means by which Council intends to measure its performance. The measures, when considered collectively, are intended to provide a general view of the overall performance of Council in each significant activity area and encompass the elements of quality, quantity, cost, timeliness and location (if relevant).

All of Council's activities relate to community outcomes and these outcomes are also shown in each of the significant activity areas detailed in the 10-year Plan. Council is required to monitor progress towards the achievement of community outcomes and the indicators and measures that Council proposes to use for each community outcome are included in Section 4 of the 10-year Plan.

Other information relating to Significant Activities contained in the 10-year Plan includes:

- The activities included in the significant activity.
- The assets required to support the activities and services, any anticipated changes in demand for the service and the implications of such changes to Council's service provision levels.
- The extent of Council involvement in each activity, including any legislative requirements and how the activity contributes to the community outcomes identified by the Waipa community.
- Any possible negative effects that providing the services may have on the wellbeing of the community.
- The timing of key actions or projects in the period 1 July 2009 to 30 June 2019.

Support Services are those activities and areas within Council that support the delivery of services within each of the significant activities. While the costs of Support Services are included within each significant activity, they are also shown separately at the end of this section; this shows the indirect costs that underpin the significant activities.

To reflect the Council's change in organisational structure a small change in significant activities has been made. Development Engineering was previously considered a Support Service, however it is now included as a direct cost in the Environmental Services Significant Activity.



Governance and Strategic Direction

Key Projects for 2010/11

Project	Description
Local Government Reform Options	There has been recent wide-spread debate amongst communities about whether their current system of local government serves them best now and in the future. During 2010/11 we will be working with other authorities in the Waikato region to jointly undertake a body of work to provide a key understanding of the drivers for change and develop criteria against which options for local government reform can be judged. This will include consideration of the status quo, shared service and amalgamation options. In the meantime, Council's executive staff will continue to work together to find new ways of sharing resources and services.
Residents Survey	As a part of its performance measurement framework, Council conducts an annual survey of residents to determine levels of satisfaction with Council services.
Local Government Triennial Elections	Legislation requires that elections for Council and Community Boards be held every three years. The next election will be held in October 2010.
Preparation of Annual Plan	An Annual Plan is required to be adopted by Council by 30 June each year to detail its planned operations, performance measures, budget and proposed rates for the forthcoming year.
Review Waipa District Council Governance Statement	The Local Government Act 2002 requires that a Local Governance Statement be prepared within six months of a triennial election. The statement outlines a range of governance related information such as the functions, responsibilities and powers and activities of the Council.
District Plan Review	A reviewed Waipa District Plan will be notified as required under the Resource Management Act 1991. The Waipa 2050 projects, including the Growth Strategy, Environment Strategy and Town Concept Plans, will form the basis of this review.
Bylaw Reviews	Under the Local Government Act 2002 a bylaw is required to be reviewed within five years of being adopted and every 10 years thereafter. In the 2010/11 year the Trade Wastes, Wastewater Drainage and Traffic Bylaws are scheduled for review.

Changes from the 10-year Plan 2009-19

There are no significant changes from the programme identified in the 10-year Plan.

Governance and Strategic Direction Levels of Service and Measuring Performance

Governance

Level of service: Triennial local government elections (to appoint the Mayor and Councillors) are conducted

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
Community leadership is achieved through setting a direction for the district and providing avenues to ensure community views are heard	% of electors who vote in the triennial local government elections	45%

Level of service: The Mayor and Councillors set the direction for the activities that Council engages in (as per the Local Government Act 2002)

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
Community leadership is achieved through setting a direction for the district and providing avenues to ensure community views are heard	% of residents (who respond to this question in the annual National Research Bureau (NRB) survey) who are satisfied with Mayor and Councillors	90%*

* Council aims to meet the target specified and resourcing is allocated on that basis. If the target is exceeded, future targets will be assessed to determine whether or not a change can be supported by the available resources.

Level of service: The Community Board members represent and act as advocates for the interests of their communities

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
Community leadership is achieved through setting a direction for the district and providing avenues to ensure community views are heard	% of residents (who respond to this question in the annual NRB survey) who are satisfied with Community Board members	90%*

* Council aims to meet the target specified and resourcing is allocated on that basis. If the target is exceeded, future targets will be assessed to determine whether or not a change can be supported by the available resources.

Level of service: Opportunities are provided for the community to have input to proposed activities

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
Community leadership is achieved through setting a direction for the district and providing avenues to ensure community views are heard	% of residents (who respond to this question in the annual NRB survey) who are satisfied with the way Council involves the public in the decisions it makes	65%

Strategic Direction

Level of service: The District Plan is current and reflects a strong vision for the District

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
The District Plan is a key tool that enables Council to achieve a number of community outcomes across all well-beings	District Plan is reviewed	Plan review notified

Grants to Community Organisations

2009/10 Funded		2010/11 Annual Plan
\$		\$
15,000	Pirongia Ward Grants	16,500
30,000	Cambridge Community Board Grants	30,000
30,000	Te Awamutu Community Board Grants	30,000
13,300	Citizens Advice Bureau - Cambridge	13,300
24,500	Citizens Advice Bureau - Te Awamutu	24,500
20,000	Nga Iwi Toopu Support	20,000
6,200	Pirongia Historical Visitors Centre	6,200
15,000	Regional Tourism*	-
5,000	Pirongia Ratepayers Association	3,500
100,000	District Promotions	100,000
15,000	Cambridge Community Arts Council	15,000
15,000	Waipa Community Arts Council	15,000
3,000	Waikato Biodiversity Forum	3,000
12,500	Te Awamutu Safer Community Charitable Trust	12,500
5,000	Cambridge Armistice	5,000
-	Rugby World Cup 2010/11	30,000
309,500	TOTAL	324,500

NOTES

The Individual grants to these organisations are specified for 2010/11.

A sum has been included in future years, although allocation is confirmed on an annual basis.

The grants on behalf of Community Arts Council are funded externally.

The grant for the Rugby World Cup 2010/11 is a contribution towards the hosting of local games.

*Regional Tourism Grant transferred to Support Services for Hamilton International Airport tourism initiative.

Governance and Strategic Direction Operating and Capital Costs and Funding Forecasts

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
REVENUE				
-	Elections	43	45	(2)
30	Community Grants	30	30	-
30	TOTAL REVENUE	73	75	(2)
OPERATING EXPENDITURE				
2,610	Council & Committees	2,505	2,781	(276)
247	Cambridge Community Board	160	263	(103)
242	Te Awamutu Community Board	160	257	(97)
23	Elections	154	160	(6)
352	Community Grants	354	353	1
748	Strategic Planning	1,197	519	678
4,222	TOTAL EXPENDITURE	4,530	4,333	197
(4,192)	OPERATING SURPLUS/(DEFICIT)	(4,457)	(4,258)	(199)
Funded by:				
3,642	Rates	4,347	3,896	451
550	Loan	110	362	(252)
4,192	TOTAL FUNDING	4,457	4,258	199
CAPITAL EXPENDITURE				
104	Debt Repayment	222	159	63
104	TOTAL CAPITAL EXPENDITURE	222	159	63
Funded by:				
104	Rates	222	159	63
104	TOTAL FUNDING	222	159	63
3,746	REQUIRED FROM RATES	4,569	4,055	514

* See 'Variations to 10-Year Plan' in Section 4 - Financial Planning, for explanation as to variances

Governance and Strategic Direction Performance Measures

2009/10 Budget	2010/11 Annual Plan	2010/11 LTCCP
QUANTITY		
19,452 Rateable Properties	19,805	19,841
45,885 Population	46,630	46,630
42,500 Population based on Census Years	46,630	46,630
\$ AVERAGE OPERATING COSTS		
Per resident		
57 Council	54	60
11 Community Boards	7	11
RESOURCES		
231 Permanent staff (number of)	223	237



Environmental Services

Key Projects for 2010/11

Project	Description
Building Act Accreditation	The rigorous accreditation process provides the community with certainty that buildings assessed by the Council are safe and compliant. Waipa District Council has been an accredited Building Consent Authority since 2008.

Changes from the 10-year Plan 2009-19

The expenses associated with the Council's Development Engineering function now appear as a direct cost in the Environmental Services significant activity area, rather than as an indirect overhead spread across all significant activities. This change reflects Council's organisational restructuring.

Environmental Services Levels of Service and Measuring Performance

Planning Services

Level of service: Council's Resource Management and Land Information Memorandum (LIM) processes are efficient and timely

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
The community is assured that all Resource Management and Land Information Memorandum processes are in accordance with statutory requirements	% of non notified resource consents processed within RMA timeframes (20 working days)	100%
	% of notified resource consents processed within RMA timeframes (20 working days)	100%
	% of Land Information Memorandum's (LIMs) processed within the statutory timeframes (20 working days)	100%

Level of service: Resource consents that Council issues are monitored to ensure compliance with the relevant conditions

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
The community is assured that all resource consents will be complied with to achieve sustainable outcomes	At least 630 resource consents are monitored for compliance per annum	100%

Level of service: Council's bylaws are regularly monitored for compliance

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
The community is assured that Council bylaws are adhered to that will achieve sustainable outcomes	Complaints received and/or breaches detected are responded to within 5 working days	100%

Building Services

Level of service: Council's building consents processes are efficient and timely

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
The community is assured that all certified buildings are safe	% of Project Information Memorandums (PIMs) issued within 20 working days	100%
	% of building consents processed within 20 working days	100%

Level of service: Council processes building consents

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
The quality of Council's building consent process is assured	Ensuring Council maintains its building consent authority accreditation	Council maintains its accreditation

Environmental Safety

Level of service: A 24 hour, 7 day a week service is provided to respond to noise, hazardous substances, fire and animal control complaints

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
The community can feel safe and enjoy the lifestyle of the District and a well-managed environment	Number of complaints regarding service (as reported monthly)	No complaints received

Level of service: Licensed premises, food premises, resource consent/District Plan noise rules and recreational water quality are monitored to ensure public safety is maintained and nuisance minimised

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
The community can feel safe and enjoy the lifestyle of the District and a well-managed environment	% of regular monthly programme of monitoring for sites, premises and consents undertaken to ensure statutory compliance is completed*	100% of monthly monitoring programmes completed

* Monitoring of food premises is undertaken on an assessed risk basis. Premises assessed as high risk are monitored every four months, medium risk every six months and low risk every 12 months.



Environmental Services Operating and Capital Costs and Funding Forecasts

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
REVENUE				
1,111	Resource Management	1,026	1,164	(138)
1,337	Building Control	1,349	1,469	(120)
233	Environmental Health	285	256	29
326	Animal Control	357	337	20
375	Development Engineering	410	387	23
3,382	TOTAL REVENUE	3,427	3,613	(186)
OPERATING EXPENDITURE				
1,996	Resource Management	1,491	2,064	(573)
1,373	Building Control	1,350	1,502	(152)
561	Environmental Health	546	583	(37)
518	Animal Control	504	536	(32)
644	Development Engineering	800	611	189
5,092	TOTAL EXPENDITURE	4,691	5,296	(605)
(1,710)	OPERATING SURPLUS/(DEFICIT)	(1,264)	(1,683)	419
Operating Deficit Funded by:				
1,441	Rates	1,264	1,459	(195)
269	Transfer from Support Services	-	224	(224)
1,710	TOTAL FUNDING	1,264	1,683	(419)
CAPITAL EXPENDITURE				
6	Debt Repayment	5	6	(1)
6	TOTAL CAPITAL EXPENDITURE	5	6	(1)
Funded by:				
2	Rates	1	2	(1)
4	Reserves	4	4	-
6	TOTAL FUNDING	5	6	(1)
1,443	REQUIRED FROM RATES	1,265	1,461	(196)

* See 'Variations to 10-Year Plan' in Section 4 - Financial Planning, for explanation as to variances

Environmental Services Performance Measures

2009/10 Budget		2010/11 Annual Plan	2010/11 LTCCP
\$ AVERAGE OPERATING COSTS			
Per Resident			
47	Resource Management	32	44
32	Building Control	29	32
13	Environmental Health	12	13
12	Animal Control	11	11
15	Development Engineering	17	13
119	TOTAL	101	113
\$ Per Rateable Property			
103	Resource Management	75	104
71	Building Control	68	76
29	Environmental Health	28	29
27	Animal Control	25	27
33	Development Engineering	40	31
263	TOTAL	236	267



Recreation and Heritage

Key Projects for 2010/11

Project	Description
Park Renewals	Ongoing maintenance and renewal of Parks and Recreation facilities.
Mighty River Domain Works	Development of accommodation and embankment terracing improvements.
Gecks Reserve Development	Establishment of unsealed vehicular access to the lakeside area, development of a boat ramp, parking area, and toilet/changing facilities.
Maungatautari Ecological Island	Council will continue its support to the Maungatautari Ecological Island project towards maintenance of the fence and creating a pest free environment.
Albert Park Grandstand	<p>Te Awamutu Rugby Sports and Recreation Club made a submission to the 2010/11 draft Annual Plan seeking funding to develop an indoor facility under the grandstand at Albert Park Te Awamutu.</p> <p>Council has agreed in principle to the project and has provided funding of \$35,000 in 2010/11 to allow more detailed design and development of the proposal. The detailed proposal will then be included in the 2011/12 draft Annual Plan for consultation on funding from Council. Subject to the design process, the contribution sought from Council is likely to be a further \$670,000 or one-third of the total project cost.</p>

Changes from the 10-year Plan 2009-19

The capital programme for Park Renewals will be significantly reduced from that identified in the 10-year Plan and the operating programme increased. This reallocation better reflects the operational nature of the Park Renewals programme. There is also an increase in the Mighty River Domain programme due to the deferral of the embankment works from the 2009-10 year. These works were not considered an essential component to the running of the 2010 World Rowing Championships. The Albert Park Grandstand project was included in this plan following the Annual Plan consultation process. It was considered but not funded in the 2009-19 10-year Plan.

Recreation and Heritage Levels of Service and Measuring Performance

District Pools

Level of service: Safe, reliable and accessible swimming pools are available for the community

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
Creating a healthier community through encouraging and supporting increased levels of active recreation	Pools are operated in accordance with NZ Standards for pool water quality	100% compliance
	All weather pools available in Cambridge and Te Awamutu, annual review	All weather pool in Te Awamutu and summer season pool in Cambridge
	% of residents (who respond to this question in the annual NRB survey) who are satisfied with the swimming pools	80%

District Libraries

Level of service: Full and accessible library services are provided in Cambridge and Te Awamutu

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By providing our communities with free and equitable access to a range of library resources and services	Full library service is available in Cambridge and Te Awamutu (Full Service means items can be issued at any time the Library is open)	Full library service in Cambridge and Te Awamutu
By providing fun recreational facilities and family friendly areas which are affordable and accessible	% of residents (who respond to this question in the annual NRB survey) who are satisfied with the library service	90%

* Council aims to meet the target specified and resourcing is allocated on that basis. If the target is exceeded, future targets will be assessed to determine whether or not a change can be supported by the available resources.

Level of service: There is a wide range of library stock, including up-to-date material

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By providing our communities with free and equitable access to a range of library resources and services	% of district library collection that meets the Library and Information Association of New Zealand Aotearoa (LIANZA) standard of 3.5 items per resident (reviewed quarterly)	100%

District Museums

Level of service: The museums provide a range of services including research, education, public programmes and workshops. Artefacts are housed in appropriate conditions to ensure their preservation.

HOW THE ACTIVITY CONTRIBUTES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
The rich heritage of the District is preserved and celebrated	Number of education, holiday and public programmes and events arranged by the museums ⁶	180
	Number of exhibition and display changes annually (total for both museums)	10
	Number of visitors to both museums annually	15,000
	Number of unique visits to museum's websites	40,000
	% of residents (who respond to this question in the annual NRB survey) are satisfied with district museums	90%

Parks and Reserves

Level of service: Provision of appropriate, safe and accessible recreational spaces, playgrounds, facilities and family friendly areas

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By providing a range of fun recreational spaces, playgrounds, facilities and family friendly areas which are affordable, accessible and youth focussed	Parks space available for leisure within urban areas, annual assessment	Actively maintained reserve land of 7.2ha per 1,000 residents
	Compliance with NZ Standards for playgrounds equipment (audited quarterly)	100%
	% of residents (who respond to this question in the annual NRB survey) are satisfied with parks and reserves	90%*

* Council aims to meet the target specified and resourcing is allocated on that basis. If the target is exceeded, future targets will be assessed to determine whether or not a change can be supported by the available resources.

⁶ The target for programmes and events includes classes run under the Learning Experiences Outside the Classroom (LEOTC) contract.

Level of service: Service requests and system failures are responded to in a timely manner

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
By being managed effectively and efficiently to maximise resources while meeting the needs of our residents	Response time within agreed number of days: <ul style="list-style-type: none"> ▪ Enquiry response within 3 working days 	100%

Recreation and Heritage Operating and Capital Costs and Funding Forecasts

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
REVENUE				
355	Mighty River Domain/Gecks Development	507	367	140
96	District Museums	108	111	(3)
183	District Libraries	201	193	8
420	District Pool Te Awamutu	320	537	(217)
1,054	TOTAL REVENUE	1,136	1,208	(72)
OPERATING EXPENDITURE				
3,517	Parks and Reserves	3,372	3,804	(432)
976	Mighty River Domain/Gecks Development	1,310	1,158	152
794	District Museums	776	749	27
1,318	District Libraries	1,351	1,384	(33)
1,891	District Pool Te Awamutu	1,843	2,062	(219)
285	District Pool Cambridge	292	291	1
250	Heritage	296	379	(83)
9,031	TOTAL EXPENDITURE	9,240	9,827	(587)
(7,977)	OPERATING SURPLUS/(DEFICIT)	(8,104)	(8,619)	515
Operating Deficit Funded by:				
7,418	Rates	7,553	7,851	(298)
309	Reserves	104	430	(326)
240	Non Funded	404	255	149
10	Sponsorship/Donations	43	83	(40)
7,977	TOTAL FUNDING	8,104	8,619	(515)
CAPITAL EXPENDITURE				
6,211	Capital Expenditure	3,273	4,555	(1,282)
246	Debt Repayment	421	365	56
6,457	TOTAL CAPITAL EXPENDITURE	3,694	4,920	(1,226)
Funded by:				
33	Rates	207	132	75
2,411	Loan	480	137	343
694	Reserves	893	2,408	(1,515)
1,254	Development Contributions	756	1,060	(304)
2,065	Sponsorship/Donations	1,358	1,183	175
6,457	TOTAL FUNDING	3,694	4,920	(1,226)
7,451	REQUIRED FROM RATES	7,760	7,983	(223)

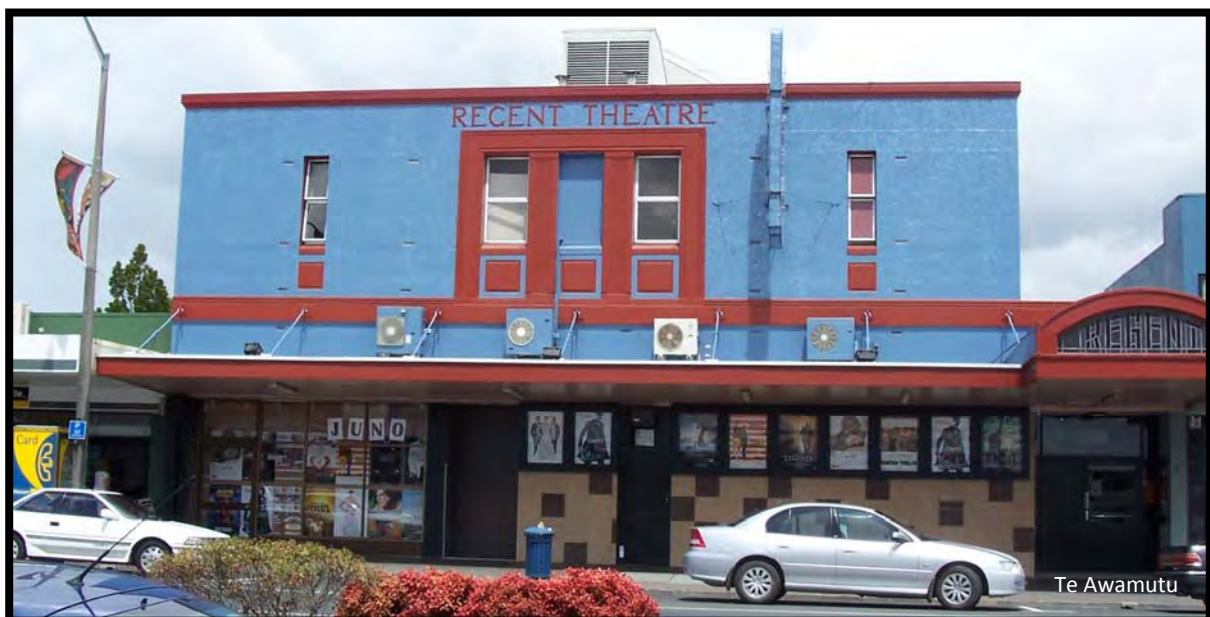
* See 'Variations to 10-Year Plan' in Section 4 - Financial Planning, for explanation as to variances

Recreation and Heritage Capital Expenditure Programme

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000
EXPENDITURE			
1,254	Growth	756	1,060
4,957	Levels of Service/Renewal	2,517	3,495
6,211	Total Recreation and Heritage	3,273	4,555

Recreation and Heritage Performance Measures

2009/10 Budget		2010/11 Annual Plan	2010/11 LTCCP
\$	AVERAGE OPERATING COSTS	\$	\$
	Per Resident		
106	Parks, Reserves, Mighty River Domain	100	106
44	District Pool Te Awamutu	40	44
7	District Pool Cambridge	6	6
19	District Museums	17	16
31	District Libraries	29	30
6	Heritage	6	8
213	TOTAL	198	210
District Libraries			
2.68	\$ per book issued	2.75	2.76



Amenity Services

Key Projects for 2010/11

Projects	Description
Waste Minimisation Plan Development	A Waste Management and Minimisation Plan for the Waipa District will be prepared as required under the Waste Minimisation Act 2008. The plan is required to identify objectives, policies and methods for the efficient and effective minimisation of waste in the district.

Changes from the 10-year Plan 2009-19

Reserve contributions are expected to be significantly less than forecast in the 10-year plan. Projects funded from this source will be restricted. Further provision for the completion of the Cambridge Community Sports Hall was included in this plan following the Annual Plan consultation process.

Amenity Services Levels of Service and Measuring Performance

Cemeteries

Level of service: Plots and berms are available

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By providing a well maintained and culturally appropriate place of remembrance that meets the needs of the community.	% of time plots and berms are available on demand for burials and cremations.	100%

Level of service: Cemeteries are maintained to a tranquil and pleasing appearance

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By providing a well maintained and culturally appropriate place of remembrance that meets the needs of the community.	Number of complaints received regarding the appearance of the cemetery	Less than 3

Level of service: Cemeteries provide for the needs of a wide-range of ethnicities and religious groups

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By providing a well maintained and culturally appropriate place of remembrance that meets the needs of the community.	Number of complaints received regarding cultural or religious insensitivity	Less than 3

Pensioner Housing and District Halls

Level of service: Timely response to service requests and system failures raised by occupiers of Council's facilities

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By being managed effectively and efficiently to maximise resources while meeting the needs of our residents	Service requests and system failures will be responded to within the agreed timeframes: <ul style="list-style-type: none"> ▪ Emergencies responded to within 2 hours ▪ Minor works responded to within 2 working days ▪ General enquiries responded to within 5 working days 	100%

Public Toilets

Level of service: Public toilets are designed appropriately and are well maintained

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By ensuring the public toilets are accessible, clearly signed and managed effectively and efficiently to meet the needs of residents and visitors	Service requests will be responded to within the agreed timeframes: <ul style="list-style-type: none"> ▪ Emergencies/cleanliness responded to within 2 hours ▪ Minor works responded to within 5 working days 	100%
	% of residents (who respond to this question in the annual NRB survey) who are satisfied with public toilets	90%

Waste Management

Level of service: All residents have access to a kerbside recycling service

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By helping to reduce our waste and use resources more efficiently	% of households using the kerbside recycling service (as determined in the annual NRB survey)	90%*
	% of urban residents (who respond to this question in the annual NRB survey) who are satisfied with recycling service	90%

Note: The review of Council's Waste Management Plan in 2010/11 is expected to establish waste reduction targets for the District. These targets will be incorporated into the 2012 10-year Plan.

*Council aims to meet the target specified and resourcing is allocated on that basis. If the target is exceeded, future targets will be assessed to determine whether or not a change can be supported by the available resources.

Amenity Services Operating and Capital Costs and Funding Forecasts

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
REVENUE				
161	Cemeteries	117	168	(51)
30	Public Toilets	31	31	-
1,218	Properties	1,435	1,272	163
6	Rural Fire/Civil Defence	-	6	(6)
-	Waste Management	104	-	104
1,415	TOTAL REVENUE	1,687	1,477	210
OPERATING EXPENDITURE				
272	Cemeteries	250	281	(31)
493	Public Toilets	428	476	(48)
5,134	Properties	2,858	3,510	(652)
101	Forestry	80	108	(28)
316	Rural Fire/Civil Defence	304	334	(30)
1,266	Waste Management	1,310	1,359	(49)
7,582	TOTAL EXPENDITURE	5,230	6,068	(838)
(6,167)	OPERATING SURPLUS/(DEFICIT)	(3,543)	(4,591)	1,048
Operating Deficit Funded by:				
3,723	Rates	3,322	4,011	(689)
1,800	Loan	-	-	-
276	Reserves	127	206	(79)
368	Non Funded	94	374	(280)
6,167	TOTAL FUNDING	3,543	4,591	(1,048)
CAPITAL EXPENDITURE				
70	Capital Expenditure	1,098	36	1,062
228	Debt Repayment	554	315	239
298	TOTAL CAPITAL EXPENDITURE	1,652	351	
Funded by:				
167	Rates	507	256	251
35	Loan	1,062	-	1,062
96	Reserves	83	95	(12)
298	TOTAL FUNDING	1,652	351	1,301
3,890	REQUIRED FROM RATES	3,829	4,267	(438)

* See 'Variations to 10-Year Plan' in Section 4 - Financial Planning, for explanation as to variances

Amenity Services Capital Expenditure Programme

2009/10 Budget \$000	2010/11 Annual Plan \$000	2010/11 LTCCP \$000
EXPENDITURE		
- Growth	1,062	-
70 Levels of Service/Renewal	36	36
70 Total Amenity Services	1,098	36

Amenity Services Performance Measures

2009/10 Budget	2010/11 Annual Plan	2010/11 LTCCP
\$ AVERAGE OPERATING COSTS		
Per Resident		
6 Cemeteries	5	6
12 Public Toilets	9	10
7 Public Safety (Rural Fire/Civil Defence)	7	7
30 Waste Management	28	29



Transport Management

Key Projects for 2010/11

Project	Description
Renewals	Includes resealing and pavement rehabilitation.
Safety Improvements	Various improvements to road formation designed to reduce the risk and severity of accidents.
Milicich Place Carpark	Resurfacing of the carpark.
Cambridge North Deferred Residential	Design and construction of roading infrastructure to accommodate development associated with the Cambridge North Deferred Residential zone. This work is dependent on the rate of development.
Seal Extensions	Approximately 1.2km of unsealed road is scheduled to be sealed.
Cambridge-Karapiro Cycleway	Construction a combined cycleway/walkway from Leamington to Lake Karapiro. It is proposed that the cycleway/walkway would run along Maungatautari Road and be constructed within the road reserve area. This section is part of a possible Waikato River cycleway/walkway that could run through Waipa District from Hamilton to Horahora. Subject to final design costings, and funding arrangements being confirmed, Council has committed to funding one-third of the project cost, being up to \$495,000. Final design and costs are expected by early July 2010.

Changes from the 10-year Plan 2009-19

The 2009-19 10-year Plan was adopted prior to the release of the National Land Transport Programme (NLTP) in 2009. The NLTP reflected the incoming National Government's new policy direction as expressed in the Government Policy Statement on Transport. This policy has significantly altered funding priorities, for example Roads of National Significance now have increased funding priority. Consequently some programmes, such as seal extension, have been reduced, reflecting substantially lower levels of government funding than envisaged in the 10-year Plan. The programme is also impacted by a revised growth forecast which is lower than anticipated in the 10-year plan. The Cambridge to Karapiro Cycleway project was included in this plan following the Annual Plan consultation process. It was considered but not funded in the 2009-19 10-year Plan.

Transport Management Levels of Service and Measuring Performance

Level of service: Roads are well planned and maintained to ensure they are reliable and efficient

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
To ensure we have a reliable and	% compliance with quality	Urban 80%

		Rural 88%
	Pot holes are repaired within 14 days of notification	100%
	% of residents (who respond to this question in the annual NRB survey) who are satisfied with the levels of road maintenance	80%

* The levels of service proposed for 2009-19 are below what has previously been agreed with the community because it is no longer practical or cost effective to achieve them. The changes are not anticipated to significantly impact on the community.

Level of service: Footpaths and cycleways are well maintained to ensure a safe and accessible alternative to vehicle use

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
Encourages people to move away from the use of vehicles and, if used, to use them efficiently	% of residents satisfied with the maintenance of footpaths	80%*

* Council aims to meet the target specified and resourcing is allocated on that basis. If the target is exceeded, future targets will be assessed to determine whether or not a change can be supported by the available resources.

Level of service: The design and maintenance of the District's roads supports community safety through reducing the injury crash trends

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
We continually monitor the safety of our community in our roading corridor and implement strategies to improve safety	Number of fatal accidents due to road factors	0
	% of residents (who respond to this question in the annual NRB survey) who are satisfied with the safety of the roads	80%

Level of service: Urban street lights are well lit at night

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
We continually monitor the safety of our community in our roading corridor and implement strategies to improve safety	Lights are repaired within 14 days of notification of fault	100%

Transport Management Operating and Capital Costs and Funding Forecasts

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
REVENUE				
7,677	NZTA Subsidies	6,134	6,769	(635)
180	Activity Revenue	185	191	(6)
7,857	TOTAL REVENUE	6,319	6,960	(641)
OPERATING EXPENDITURE				
6,223	Depreciation & Amortisation	6,942	6,348	594
7,293	Activity Expenses	6,278	7,456	(1,178)
2,648	Overhead Allocation	2,391	2,759	(368)
591	Finance Costs	915	669	246
16,755		16,526	17,232	(706)
(8,898)	OPERATING SURPLUS/(DEFICIT)	(10,207)	(10,272)	65
Operating Deficit Funded by:				
8,198	Rates	8,740	8,805	(65)
(803)	Reserves	-	-	-
703	Development Contributions	667	667	-
800	Non Funded	800	800	-
8,898	TOTAL FUNDING	10,207	10,272	(65)
CAPITAL EXPENDITURE				
11,856	Capital Expenditure	11,162	10,897	265
868	Debt Repayment	1,000	1,024	(24)
12,724	TOTAL CAPITAL EXPENDITURE	12,162	11,921	241
Funded by:				
71	Rates	125	114	11
2,977	Loan	1,364	1,709	(345)
6,968	Reserves	6,886	6,288	598
1,602	Development Contributions	2,562	3,026	(464)
1,106	Vested Assets	235	784	(549)
-	External Funding	990	-	990
12,724	TOTAL FUNDING	12,162	11,921	241
8,269	REQUIRED FROM RATES	8,865	8,919	(54)

* See 'Variations to 10-Year Plan' in Section 4 - Financial Planning, for explanation as to variances

Transport Management Capital Expenditure Programme

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000
EXPENDITURE			
1,602	Growth	2,562	3,026
9,148	Levels of Service/Renewal	8,365	7,087
1,106	Vested Assets	235	784
11,856	Total Transport Management	11,162	10,897

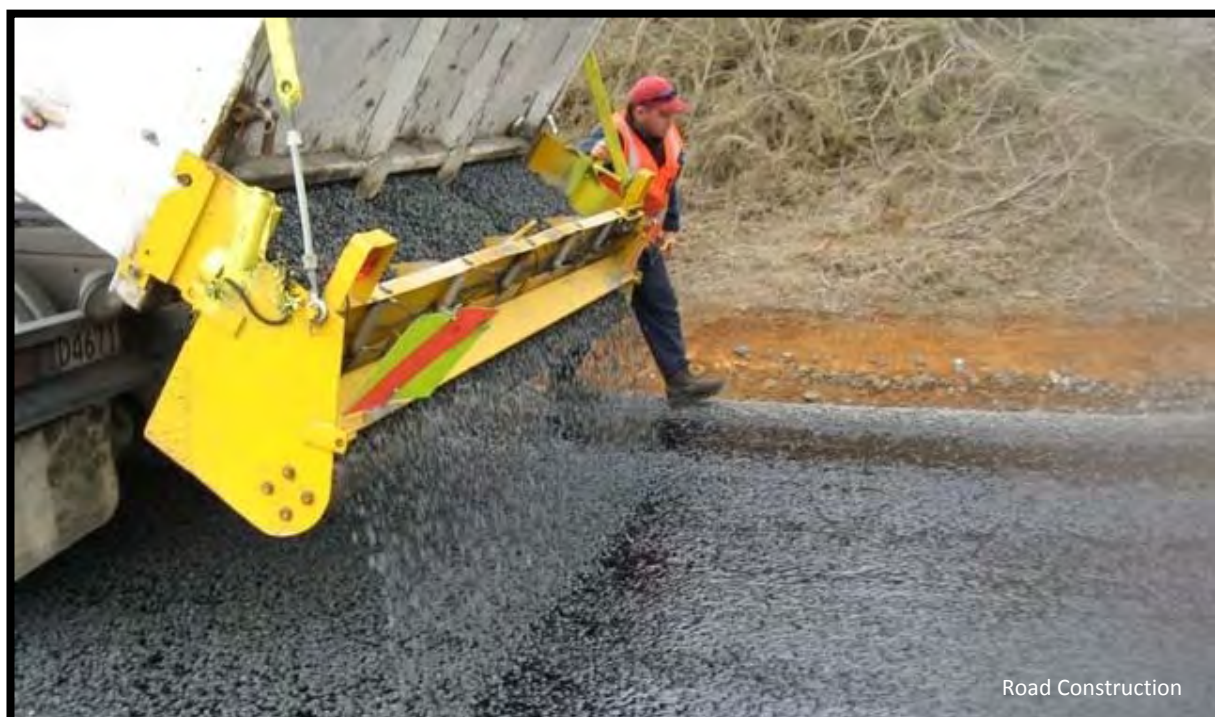
Transport Management Performance Measures

2009/10 Budget		2010/11 Annual Plan	2010/11 LTCCP
EXPENDITURE			
2,370	\$ Per lane kilometre on maintenance (1)	2,042	2,439
3,788	\$ Per lane kilometre on renewals (2)	3,379	3,509
12	Total length of road reconstructed	14	14
75	Total length of road resurfaced	75	85

(1) NZTA work category. Includes sealed and unsealed pavement, drainage, bridge, environmental, traffic services maintenance and network management.

(2) NZTA work category. Includes unsealed metalling, reseals, drainage renewal, pavement rehabilitation, bridge structural replacement, traffic services renewal and associated improvements.

Note: \$ per lane km based on 1,058km x 2 lanes = 2,116 lane kilometres



Road Construction

Stormwater

Key Projects for 2010/11

Project	Description
District Stormwater Renewals and Upgrades	Replacement of stormwater pipes district wide (renewals and increasing capacity). Additional capacity is required as the network is ageing and is insufficient to meet anticipated future demand.
Cambridge North Deferred Residential Stormwater Works	Design and installation of stormwater infrastructure to accommodate development associated with the Cambridge North Deferred Residential Zone. This work is dependent on the rate of development.
Cambridge North Deferred Residential Stormwater Swale Land Acquisition	Acquisition of land associated with stormwater infrastructure, including swales, to accommodate development associated with the Cambridge North Deferred Residential Zone. This work is dependent on the rate of development.
Cambridge and Te Awamutu Reticulated Stormwater Modelling	Development of strategic models of these systems to assist in management of stormwater assets. The models will facilitate the development of capital works programmes, including strategic infrastructure upgrades, and assist in determining the effects of development proposals.

Changes from the 10-year Plan 2009-19

The Cambridge and Te Awamutu Reticulated Stormwater Modelling project was included in this plan following the Annual Plan consultation process. There are no other significant changes from the programme outlined in the 10-year Plan.

Stormwater Levels of Service and Measuring Performance

Level of service: Service requests and system failures are responded to in a timely manner

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By providing reliable, efficient and well planned infrastructure that supports growth while continuing to meet the needs of residents	Response time within agreed number of days: <ul style="list-style-type: none"> ▪ Minor works within 1 working day ▪ General enquiries within 10 working days 	100%

Level of service: The stormwater network is reliable and flooding events are minimised in urban areas

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By providing reliable, efficient and well planned infrastructure that supports growth while continuing to meet the needs of residents	% of residents (who respond to this question in the annual NRB survey) who are satisfied with the stormwater service	80%*

* Council aims to meet the target specified and resourcing is allocated on that basis. If the target is exceeded, future targets will be assessed to determine whether or not a change can be supported by the available resources.

Level of service: The quality of stormwater discharged from Council infrastructure is monitored and managed

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
Water quality in rivers and lakes is managed through appropriate stormwater practices	Compliance with resource consent conditions (monitored in accordance with resource consent requirements)	100%



Opening of Te Awamutu Walk of Fame

Stormwater Operating and Capital Costs and Funding Forecasts

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
REVENUE				
3	Activity Revenue	3	3	-
3	TOTAL REVENUE	3	3	-
OPERATING EXPENDITURE				
687	Depreciation & Amortisation	704	764	(60)
726	Activity Expenses	689	739	(50)
431	Overhead Allocation	270	459	(189)
28	Finance Costs	43	120	(77)
1,872	TOTAL EXPENDITURE	1,706	2,082	(376)
(1,869)	OPERATING SURPLUS/(DEFICIT)	(1,703)	(2,079)	376
Operating Deficit Funded by:				
1,819	Rates	1,653	2,029	(376)
50	Non Funded	50	50	-
1,869	TOTAL FUNDING	1,703	2,079	(376)
CAPITAL EXPENDITURE				
3,346	Capital Expenditure	1,859	1,584	275
-	Debt Repayment	201	348	(147)
3,346	TOTAL CAPITAL EXPENDITURE	2,060	1,932	128
Funded by:				
534	Loan	230	-	230
687	Reserves	650	764	(114)
1,596	Development Contributions	1,065	793	272
529	Vested Assets	115	375	(260)
3,346	TOTAL FUNDING	2,060	1,932	128
1,819	REQUIRED FROM RATES	1,653	2,029	(376)

* See 'Variations to 10-Year Plan' in Section 4 - Financial Planning, for explanation as to variances

Stormwater Capital Expenditure Programme

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000
EXPENDITURE			
1,596	Growth	1,065	793
1,221	Levels of Service/Renewal	679	416
529	Vested Assets	115	375
3,346	Total Stormwater	1,859	1,584

Stormwater Performance Measures

2009/10 Budget		2010/11 Annual Plan	2010/11 LTCCP
QUANTITY			
232	Open drains managed	232	232
123	Piped reticulation maintained	125	125
AVERAGE OPERATING COSTS			
1,456	Rural land drainage (per km of drain)	1,081	1,535
11,963	Urban stormwater (per km of drain)	11,215	13,302



Stormwater Upgrade Works

Water Treatment and Supply

Key Projects for 2010/11

Project	Description
Bond Road Plan Change	Design for the installation of water infrastructure to accommodate development associated with the Bond Road Plan Change (dependent on the Plan Change being approved).
Cambridge North Deferred Residential Zone	Design and installation of water infrastructure to accommodate development associated with the Cambridge North Deferred Residential Zone. This work is dependent on the rate of development.
District Wide Steel Main replacement	Replacement of remaining steel and Concrete Lined Steel (CLS) mains in the district which are in poor condition due to the age of the pipelines.
District Wide Main replacement	Replacement of existing mains and installation of new laterals.
District Wide Rider Main ⁷ installation	Installation of new rider mains in areas of poor lateral quality and marginal Levels of Service.
Kihikihi Third Bore investigation	Investigation to establish a third bore to replace the existing bores in Kihikihi, to ensure continuation of water supply in Kihikihi.
Picquet Hill Plan Change	Design for the installation of water infrastructure to accommodate development associated with the Picquet Hill Plan Change. This work is dependent on the rate of development.
Replacement of Pukerimu Piping	Replacement of existing mains which are under severe stress.
Te Awamutu Water Supply New Source Investigation	Investigation to assess further options for alternative water supply source to serve the Te Awamutu Water Supply Scheme.
Te Awamutu Papesch Road Pump and Drive Renewal	Renewal of Papesch Road booster pump station pumps and variable speed drives.
Te Tahi Bore Water Establishment	Establishment of bore and associated work.

Changes from the 10-year Plan 2009-19

Key projects such as reservoir renewals and treatment plant upgrades have been deferred for the next three years to enable Council to undertake infrastructure planning of these key assets, prepare site development plans, and renew existing Environment Waikato water abstraction and discharge consents.

⁷ These are the secondary distribution lines which forms part of the water reticulation network.

Council will also be preparing strategies for the three water services (stormwater, water supply and wastewater), which has been highlighted as a key action in Council’s Waipa 2050 Growth Strategy and Environment Strategy. These will enable effective water conservation and demand management to be implemented.

Water Treatment and Supply Levels of Service and Measuring Performance

Level of service: A reliable water supply is provided with adequate flow and pressure

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
A reliable and well planned infrastructure supports development and growth while continuing to meet the needs of residents	% of residents (who respond to this question in the annual NRB survey) who are satisfied with the water supply service	90%
	Flow and pressure requirements of the water supply bylaw are complied with	Yes

Level of service: A reliable water supply is provided with adequate flow and pressure

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By ensuring that communities are prepared for emergencies	% of fire hydrants, tested annually*, that meet the NZ Fire Service Code of Practice	90%

Note: Council will test all fire hydrants on a 5-yearly basis, with 1/5th being tested on an annual basis.

Level of service: Service requests and system failures are responded to within a timely manner

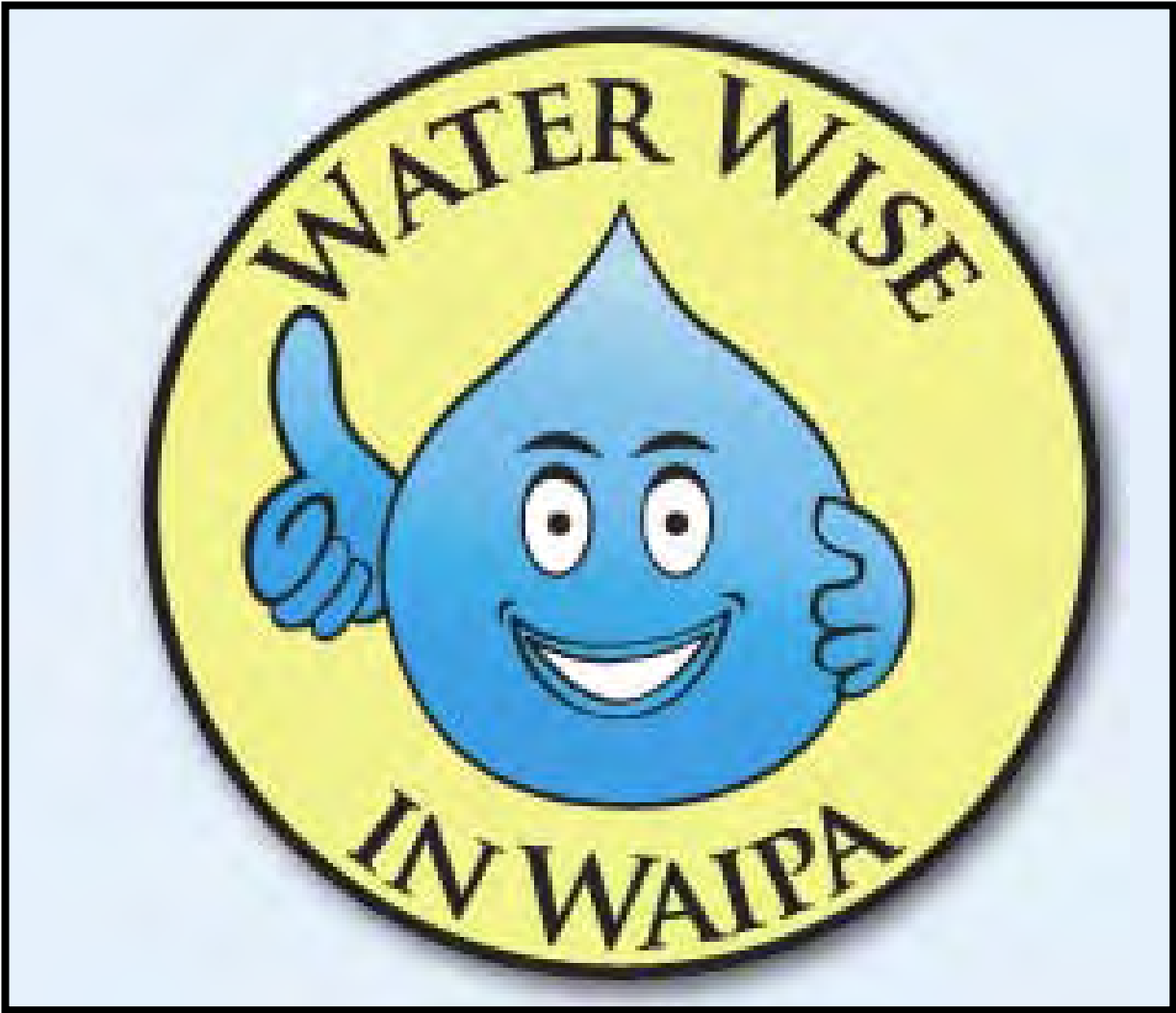
HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
A reliable and well planned infrastructure supports development and growth while continuing to meet the needs of residents	Response time within agreed number of days : <ul style="list-style-type: none"> ▪ Minor works within 2 working days ▪ General inquiries within 10 working days 	100%

Level of service: Conservation measures are implemented to ensure efficient water use is encouraged

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
A reliable and well planned infrastructure supports development and growth while continuing to meet the needs of residents	The completion and implementation of a water supply management plan/water conservation strategy	Preparation of management plan

Level of service: The community is protected from drinking water related health issues by providing quality potable water (in agreed areas)

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
A reliable and well planned infrastructure supports development and growth while continuing to meet the needs of residents	% of residents (who respond to this question in the annual NRB survey) who are satisfied with the water supply	90%
	Public Health Risk Management Plans prepared and implemented	Plans for Kihikihi and Cambridge accepted by the Ministry of Health



Water Treatment and Supply Operating and Capital Costs and Funding Forecasts

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
3,144	Activity Revenue	3,226	3,295	(69)
3,144	TOTAL REVENUE	3,226	3,295	(69)
OPERATING EXPENDITURE				
2,870	Depreciation & Amortisation	3,219	3,106	113
3,432	Activity Expenses	3,649	3,681	(32)
1,210	Overhead Allocation	1,090	1,280	(190)
221	Finance Costs	18	323	(305)
7,733	TOTAL EXPENDITURE	7,976	8,390	(414)
(4,589)	OPERATING SURPLUS/(DEFICIT)	(4,750)	(5,095)	345
Operating Deficit Funded by:				
4,147	Rates	4,490	4,835	(345)
182	Reserves	-	-	-
260	Non Funded	260	260	-
4,589	TOTAL FUNDING	4,750	5,095	(345)
CAPITAL EXPENDITURE				
5,336	Capital Expenditure	3,077	8,443	(5,366)
176	Debt Repayment	351	278	73
5,512	TOTAL CAPITAL EXPENDITURE	3,428	8,721	(5,293)
Funded by:				
2,033	Loan	-	3,984	(3,984)
2,640	Reserves	2,823	2,876	(53)
565	Development Contributions	545	1,667	(1,122)
274	Vested Assets	60	194	(134)
5,512	TOTAL FUNDING	3,428	8,721	(5,293)
4,147	REQUIRED FROM RATES	4,490	4,835	(345)

* See 'Variations to 10-Year Plan' in Section 4 - Financial Planning, for explanation as to variances

Water Treatment and Supply Capital Expenditure Programme

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000
EXPENDITURE			
565	Growth	545	1,667
4,497	Levels of Service/Renewal	2,472	6,582
274	Vested Assets	60	194
5,336	Total Water Treatment & Supply	3,077	8,443

Water Treatment and Supply Performance Measures

2009/10 Budget		2010/11 Annual Plan	2010/11 LTCCP
QUANTITY			
9.8	Water processed (millions m3)	9.8	9.9
530	Reticulation system (km)	532	532
13,818	Separately rateable property	13,897	14,043
AVERAGE OPERATING COSTS			
560	Per separately rateable property	\$ 574	\$ 597
0.79	Production (per m3)	0.81	0.85



Wastewater Treatment and Disposal

Key Projects for 2010/11

Project	Description
Bond Road Plan Change	Design for the installation of wastewater infrastructure to accommodate development associated with the Bond Road Plan Change (dependent on the Plan Change being approved).
Cambridge New Wastewater Treatment Plant	Obtain new Environment Waikato discharge consents associated with the proposed plant upgrade.
District Sewer Pipe Replacement	Replacement of sewer mains in poor condition.
Factory Road Trunk Main Pipe Upgrade	Upgrade of Factory Road trunk main, pump station and associated works to increase network capacity.
Picquet Hill Plan Change	Design and installation of wastewater infrastructure to accommodate development associated with the Picquet Hill Plan Change.
Cambridge North Deferred Residential Zone	Design and installation of wastewater infrastructure to accommodate development associated with the Cambridge North Deferred Residential Zone. This work is dependent on the rate of development.

Changes from the 10-year Plan 2009-19

There are no significant changes from the programme outlined in the 10-year Plan.

Wastewater Treatment and Disposal Levels of Service and Measuring Performance

Level of service: Council responds in a timely manner to service requests and system failures

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By providing a reliable, efficient and well planned infrastructure that supports development and growth while continuing to meet the needs of residents	Service requests and system failures will be responded to within the agreed timeframes: <ul style="list-style-type: none"> ▪ General enquiries responded to within 10 working days ▪ Minor works responded to in 1 working day 	100%

Level of service: Discharges to air, water and land from the wastewater system are managed appropriately to ensure a healthy and safe infrastructure

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
		2010/11
By operating in a sustainable and environmentally friendly manner	The number of customer complaints received about odour events* (audited quarterly)	Less than 30 odour complaints per year
	Discharges from treatment plants meet resource consent standards set by Environment Waikato (EW)	100%

* The levels of service proposed for 2009-19 are below what has previously been agreed with the community because it is no longer practical or cost effective to achieve them. The changes are not anticipated to significantly impact on the community.

Level of service: Council protects the communities from wastewater related issues by providing community reticulated systems

HOW THE ACTIVITY CONTRIBUTES TO COMMUNITY OUTCOMES	HOW WE MEASURE OUR PERFORMANCE	PERFORMANCE TARGET
By being managed effectively and efficiently to maximise resources while meeting the needs of residents	% of residents who respond to this question in the annual NRB survey) who are satisfied with the wastewater system	90%*

* Council aims to meet the target specified and resourcing is allocated on that basis. If the target is exceeded, future targets will be assessed to determine whether or not a change can be supported by the available resources.



Wastewater Treatment and Disposal Operating and Capital Costs and Funding Forecasts

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
REVENUE				
376	Activity Revenue	381	406	(25)
376	TOTAL REVENUE	381	406	(25)
OPERATING EXPENDITURE				
2,180	Depreciation & Amortisation	2,677	2,397	280
2,421	Activity Expenses	2,240	2,459	(219)
995	Overhead Allocation	840	1,006	(166)
434	Finance Costs	377	420	(43)
6,030	TOTAL EXPENDITURE	6,134	6,282	(148)
(5,654)	OPERATING SURPLUS/(DEFICIT)	(5,753)	(5,876)	123
Operating Deficit Funded by:				
5,574	Rates	5,610	5,796	(186)
-	Reserves	63	-	63
80	Non Funded	80	80	-
5,654	TOTAL FUNDING	5,753	5,876	(123)
CAPITAL EXPENDITURE				
3,341	Capital Expenditure	3,933	4,173	(240)
567	Debt Repayment	423	596	(173)
3,908	TOTAL CAPITAL EXPENDITURE	4,356	4,769	(413)
Funded by:				
605	Loan	168	1,003	(835)
2,127	Reserves	3,082	2,344	738
773	Development Contributions	1,021	1,136	(115)
403	Vested Assets	85	286	(201)
3,908	TOTAL FUNDING	4,356	4,769	(413)
5,574	REQUIRED FROM RATES	5,610	5,796	(186)

* See 'Variations to 10-Year Plan' in Section 4 - Financial Planning, for explanation as to variances

Wastewater Treatment and Disposal Capital Expenditure Programme

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000
EXPENDITURE			
773	Growth	1,021	1,136
2,165	Levels of Service/Renewal	2,827	2,751
403	Vested Assets	85	286
3,341	Total Wastewater Treatment and Disposal	3,933	4,173

Wastewater Treatment and Disposal Performance Measures

2009/10 Budget		2010/11 Annual Plan	2010/11 LTCCP
QUANTITY			
230	Reticulation maintained (km)	232	232
2.8	Sewerage volume treated (millions m3)	3.1	2.9
10,777	Separately rateable property	10,874	11,057
AVERAGE OPERATING COSTS			
560	Per separately rateable property	564	568
2.15	Processing (per m3 treated)	1.98	2.17



Support Services

Key Projects for 2010/11

Projects	Description
Digitisation	Scanning of historical property files to improve Council efficiency in dealing with queries and issues that arise regarding them.

Changes from the 10-year Plan 2009-19

The expenses associated with the Council’s Development Engineering function now appear as a direct cost in the Environmental Services significant activity area, rather than as an indirect overhead spread across all significant activities. This change reflects Council’s organisational restructuring.

The activity of the digitisation project has been reduced for the 2010/11 year. A project to establish a website to make GIS information available to the public has been deferred. The Council is also undertaking a review of its vehicle fleet to determine requirements and improve efficiency.

Support Services Levels of Service and Measuring Performance

The departments that contribute to support services have their own performance management measures, including operating plans and performance targets. Further work is likely to provide a coordinated organisation-wide approach to quality, efficiency and effectiveness of support.



Support Services Operating and Capital Costs and Funding Forecasts

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
REVENUE				
17	Activity Revenue	38	18	20
11,409	Internal Recoveries	10,421	12,048	(1,627)
11,426	TOTAL REVENUE	10,459	12,066	(1,607)
OPERATING EXPENDITURE				
5,719	Employee Benefit Expenses	4,955	6,186	(1,231)
868	Depreciation & Amortisation	845	862	(17)
5,171	Activity Expenses	5,327	5,643	(316)
76	Finance Costs	163	77	86
11,834	TOTAL EXPENDITURE	11,290	12,768	(1,478)
(408)	OPERATING SURPLUS/(DEFICIT)	(831)	(702)	(129)
Operating Deficit Funded by:				
577	Loan	610	826	(216)
(269)	Transfer to Environmental Services	-	(224)	224
100	Non Funded	221	100	121
408	TOTAL FUNDING	831	702	129
CAPITAL EXPENDITURE				
1,820	Capital Expenditure	1,228	1,555	(327)
214	Debt Repayment	327	342	(15)
2,034	TOTAL CAPITAL EXPENDITURE	1,555	1,897	(342)
Funded by:				
94	Rates	221	285	(64)
346	Loan	306	464	(158)
1,594	Reserves	1,028	1,148	(120)
2,034	TOTAL FUNDING	1,555	1,897	(342)
94	REQUIRED FROM RATES	221	285	(64)

* See 'Variations to 10-Year Plan' in Section 4 - Financial Planning, for explanation as to variances

Support Services Capital Expenditure Programme

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000
EXPENDITURE			
1,820	Levels of Service/Renewal	1,228	1,555
1,820	Total Support Services	1,228	1,555



New Street Furniture, Te Awamutu CBD

Section 4 - FINANCIAL PLANNING

In this section:

- Statement of Prospective Financial Information
- Funding of Operating Expenditure
- Prospective Statement of Comprehensive Income
- Prospective Statement of Changes in Equity
- Prospective Statement of Financial Position
- Prospective Cash Flow Statement
- Statement of Cost of Services
- Statement of Borrowing
- Variations to 10-year Plan
- Capital Expenditure Programme
- Capital Variations to 10-year Plan
- Projects Considered but not Funded
- Statement of Accounting Policies
- Funding Impact Statement
- Rates Information
- Rates Breakdown – Indicator Properties

Statement of Prospective Financial Information

The financial information contained within this document is prospective financial information which complies with FRS42 which is the Financial Reporting Standard used to establish principles and to specify minimum disclosures for the preparation and presentation of general purpose prospective financial information. The purpose for which it has been prepared is to enable the public to participate in the decision-making process as to the services to be provided by Council for the financial year 2010/11, and to provide a broad accountability mechanism of Council to the community. The financial information may not be appropriate for purposes other than those described.

In relation to the standard, the financial year 2010/11 is considered to be a ‘forecast’ and based on future events, which are expected to occur. The actual results achieved for the period are likely to vary from the information presented and may vary materially depending upon the circumstances that arise during the period.

The forecast financial information has been prepared in accordance with Council’s current accounting policies which comply with the New Zealand International Financial Reporting Standards.

Council is responsible for the Prospective Financial Statements, including the appropriateness of the underlying assumptions and all other required disclosures, and will be authorising the issue of the Prospective Financial Statements on 29 June 2010.



Opening of Mighty River Domain, Lake Karāpiro

Funding of Operating Expenditure

Section 100 of the Local Government Act 2002 requires Council to fund operating expenditure from operating revenue.

In preparing the Annual Plan there are some instances where Council has resolved that it is financially prudent not to fully fund the operating expenses within the year in which they occur. Where operating expenses are not fully funded, this is shown in the Cost of Services Statement for each Significant Activity. The reasons for each of these are detailed below:

Infrastructural Assets

The value of assets written off as a result of the renewal of infrastructural assets is not funded in the current or future years. The following Significant Activities are affected:

Transport Management	\$ 800,000
Stormwater	\$ 50,000
Water Treatment and Supply	\$ 100,000
Wastewater Treatment and Disposal	\$ 80,000

These estimates were based on trends relating to asset write-offs over the preceding three years.

Amenity and Support Services

Council has resolved not to fund depreciation on buildings and improvements where future renewals would be from community sources or through raising new debt. The type of facility is primarily community occupied, has a life in excess of 50 years and renewal would only occur if future generations so decided. The amount of depreciation not funded is \$497,800 with further amounts of \$126,000 not funded relating to Council occupied buildings and \$95,000 not funded relating to the Plant Replacement Programme.

Water Treatment and Supply

It has also been identified that \$160,000 of depreciation for the Cambridge and Pukerimu water scheme does not require funding. The Pukerimu components were all constructed in the late 1980's and are debt free, having been funded by capital contributions.

Prospective Statement of Comprehensive Income

For the Year Ending 30 June 2011

2009/10 Forecast \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
OPERATING INCOME				
34,790	Rates	36,948	37,943	(995)
152	Reserve contributions	302	1,051	(749)
1,216	Development contributions	722	2,406	(1,684)
817	Gain on revaluation of investment properties & forestry	821	821	-
2,314	Vested assets	495	1,639	(1,144)
1,300	Discovered assets	-	-	-
260	Finance Income	250	650	(400)
19,384	Other revenue	19,081	18,645	436
60,233	Total Operating Income	58,619	63,155	(4,536)
OPERATING EXPENDITURE				
13,265	Employee benefit expenses	13,392	14,534	(1,142)
14,778	Depreciation & amortisation	15,617	14,710	907
29,271	Other expenses	24,713	28,023	(3,310)
1,926	Finance costs	2,426	2,236	190
59,240	Total Operating Expenditure	56,148	59,503	(3,355)
993	OPERATING SURPLUS	2,471	3,652	(1,181)
Other Comprehensive Income recognised directly in Equity				
31,576	Property Plant and Equipment Revaluation gains/(losses) taken to equity	11,445	11,445	-
443	Cash flow hedges	364	364	-
32,019	Total Other Comprehensive Income for the year	11,809	11,809	-
33,012	Total Comprehensive Income for the year	14,280	15,461	(1,181)

Note: The 2009/10 forecast has been used to estimate the 2010/11 Statement of Financial Position.

Prospective Statement of Changes in Equity

For the Year Ending 30 June 2011

2009/10 Forecast \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
1,031,056	Balance at 1 July 2010	1,064,068	1,134,425	(70,357)
33,012	Total comprehensive income previously reported	14,280	15,461	(1,181)
1,064,068	Balance at 30 June 2011	1,078,348	1,149,886	(71,538)



Prospective Statement of Financial Position

As at 30 June 2011

2009/10 Forecast \$000	Note	2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
ASSETS				
Current Assets				
6,129		7,165	2,315	4,850
2,567		2,467	2,160	307
8,696		9,632	4,475	5,157
Non Current Assets				
1,077,577		1,097,822	1,169,995	(72,173)
776		988	927	61
2,073		2,163	2,118	45
2,720		2,720	2,603	117
15,321		16,052	28,537	(12,485)
1,098,467		1,119,745	1,204,180	(84,435)
1,107,163		1,129,377	1,208,655	(79,278)
LIABILITIES				
Current Liabilities				
9,718		9,631	9,288	343
79		79	78	1
1,073		1,097	932	165
9,000		11,000	11,000	-
19,870		21,807	21,298	509
Non Current Liabilities				
519		154	713	(559)
706		668	658	10
22,000		28,400	36,100	(7,700)
23,225		29,222	37,471	(8,249)
43,095		51,029	58,769	(7,740)
EQUITY				
307,144		309,790	309,780	10
756,924		768,558	840,106	(71,548)
1,064,068		1,078,348	1,149,886	(71,538)

Prospective Cash Flow Statement

For the Year Ending 30 June 2011

2009/10 Forecast \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
Cash Flows from Operating Activities				
34,790	Receipts from rates revenue	36,948	37,943	(995)
260	Interest received	250	650	(400)
21,033	Receipts from other revenue	20,218	22,201	(1,983)
(38,390)	Payments to suppliers and employees	(37,189)	(41,330)	4,141
(1,926)	Interest Paid	(2,426)	(2,236)	(190)
15,767	Net Cash Flow from Operating Activities	17,801	17,228	573
Cash Flows from Investing Activities				
-	Proceeds from sale of property, plant and equipment	1,000	1,000	-
(310)	Purchase of intangible assets	(402)	(341)	(61)
(25,303)	Purchase of property, plant and equipment	(25,763)	(30,602)	4,839
(25,613)	Net Cash Flow from Investing Activities	(25,165)	(29,943)	4,778
Cash Flows from Financing Activities				
16,000	Proceeds from borrowings	17,400	21,500	(4,100)
(10,000)	Repayment of borrowings	(9,000)	(9,000)	-
6,000	Net Cash Flow from Financing Activities	8,400	12,500	(4,100)
(3,846)	Net (decrease)/increase in cash and cash equivalents	1,036	(215)	1,251
9,975	Cash and cash equivalents at the beginning of the year	6,129	2,530	3,599
6,129	Cash & cash equivalents at the end of the year	7,165	2,315	4,850

Statement of Cost of Services

For the Year Ending 30 June 2011

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
Revenue				
30	Governance & Strategic Direction	73	75	(2)
3,382	Environmental Services	3,427	3,613	(186)
1,054	Recreation & Heritage	1,136	1,208	(72)
1,415	Amenity Services	1,687	1,477	210
7,857	Transport Management	6,319	6,960	(641)
3	Stormwater	3	3	-
3,144	Water Treatment and Supply	3,226	3,295	(69)
376	Wastewater Treatment and Disposal	381	406	(25)
11,426	Support Services	10,459	12,066	(1,607)
28,687	GROSS REVENUE	26,711	29,103	(2,392)
11,409	Less Internal Charges	10,421	12,048	(1,627)
17,278	NET INCOME	16,290	17,055	(765)
Expenditure				
4,222	Governance & Strategic Direction	4,530	4,333	197
5,092	Environmental Services	4,691	5,296	(605)
9,031	Recreation & Heritage	9,240	9,827	(587)
7,582	Amenity Services	5,230	6,068	(838)
16,755	Transport Management	16,526	17,232	(706)
1,872	Stormwater	1,706	2,082	(376)
7,733	Water Treatment and Supply	7,976	8,390	(414)
6,030	Wastewater Treatment and Disposal	6,134	6,282	(148)
11,834	Support Services	11,290	12,768	(1,478)
70,151	GROSS EXPENDITURE	67,323	72,278	(4,955)
11,409	Less Internal Charges	10,421	12,048	(1,627)
686	Less rates charged to Council properties	754	727	27
58,056	NET EXPENDITURE	56,148	59,503	(3,355)

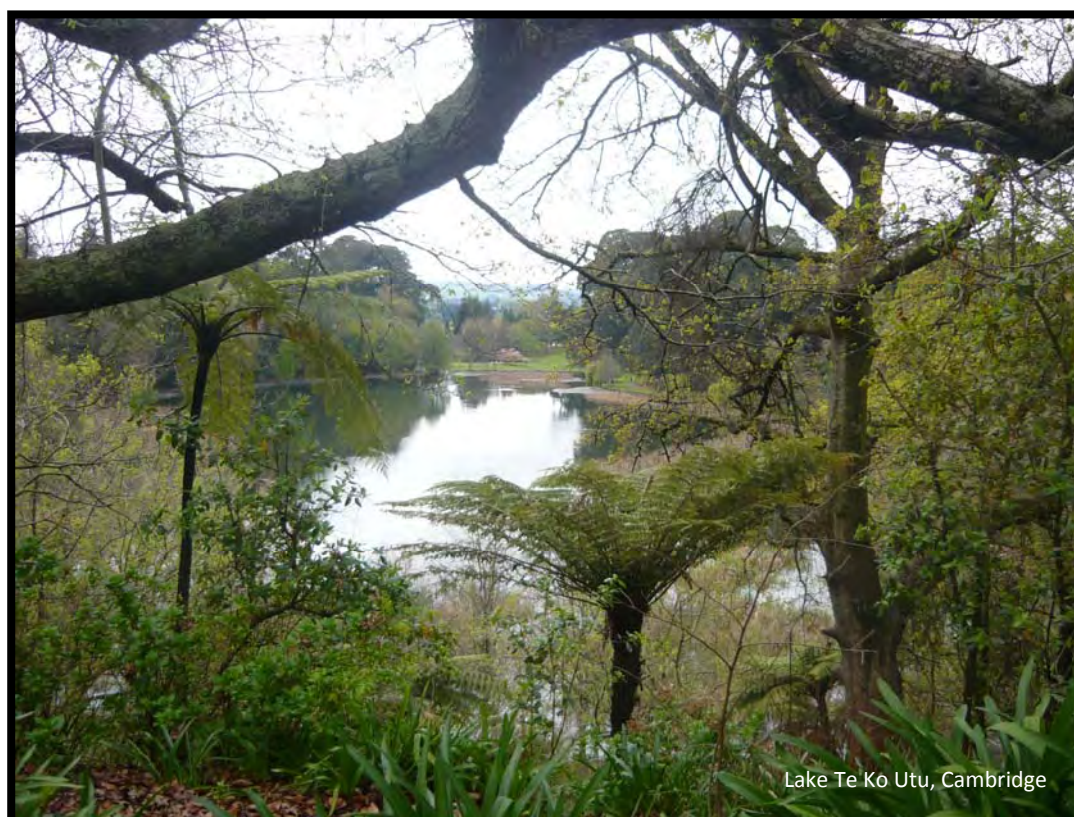
Statement of Borrowing

For the Year Ending 30 June 2011

2009/10 Forecast \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000
Movements in Borrowings			
25,000	Opening Balance	31,000	34,600
6,000	Net Loans Raised/(Repaid)	8,400	12,500
31,000	Closing Balance	39,400	47,100
9,000	Current Portion of External Debt	11,000	11,000
22,000	Term Portion of External Debt	28,400	36,100
31,000		39,400	47,100

The above represents the level of external borrowing but this could fluctuate depending on future use of reserves

Policy Compliance				
8.2	Net operating cashflow to interest expense	> 4	7.3	7.7
3.8%	Interest expense as % of rates and fees and charges revenue	15%	4.6%	4.1%
51,335	Dollar rates and fees and charges revenue	000's	53,239	54,997
1,926	Interest expense	000's	2,426	2,236
15,767	Net cashflow from operating activities	000's	17,801	17,228



Lake Te Ko Utu, Cambridge

Variations to 10-year Plan

NET COST OF SERVICE OF SIGNIFICANT ACTIVITIES	2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
GOVERNANCE AND STRATEGIC PLANNING	4,457	4,258	199
The increase in interest is due to timing of loans raised for the District Plan. Increase in staffing in Strategic Planning due to organisational restructure, refer note below.			
ENVIRONMENTAL SERVICES	1,264	1,683	(419)
Reduced revenue resulting in reduced staffing costs and transfer of legal fees to Support.			
RECREATION AND HERITAGE	8,104	8,619	(515)
Reduction in Reserve Contribution Projects due to reduced revenue. Decrease in staffing costs.			
AMENITY SERVICES	3,543	4,591	(1,048)
Legal costs have been reallocated to Support Services. Work budgeted for Cambridge Town Hall to be completed in 0910 year. Removal of Loss on Sale on assets. Increased interest costs and rental income due to property purchases.			
TRANSPORT MANAGEMENT	10,207	10,272	(65)
Reduction in Revenue due to reduced level of NZTA funding, offset by a reduction in work undertaken. Additional depreciation due to revaluation of assets in June 2009.			
STORMWATER	1,703	2,079	(376)
Reduction in depreciation and interest due to revaluation of assets in December 2009 and decreased loans.			
WATER TREATMENT AND SUPPLY	4,750	5,095	(345)
Increase in depreciation due to revaluation of assets in December 2009. Reduction in interest costs due to timing of capital works.			
WASTEWATER TREATMENT AND DISPOSAL	5,753	5,876	(123)
Increase in depreciation due to revaluation of assets in December 2009. Reduction in interest costs due to timing of capital works.			
SUPPORT SERVICES	831	702	129
Movement of staff from Support departments to other activities. Legal costs now reside with Support Services.			
	40,612	43,175	(2,563)

Note: The organisational restructure in 2009 has resulted in a reduction in staffing costs of \$1m and has involved the transfer of staffing costs away from Support to other activities. This has also impacted on the allocation of overheads to significant activities.

Capital Expenditure Programme

	Annual Plan 2010/11	Reserves	Loan Funded	Rate Funded	External/ Vested
Amenity Services - Recreation & Heritage					
Reserve Developments	755,800	755,800	-	-	-
Parks Renewals	30,000	-	-	30,000	-
Library Books	181,000	152,000	-	29,000	-
Cambridge Library - Security Gates	18,700	-	-	18,700	-
Mighty River Domain Development at Lake Karapiro*	1,837,700	-	479,700	-	1,358,000
Gecks Recreational Development	450,000	450,000	-	-	-
Total Recreation and Heritage	3,273,200	1,357,800	479,700	77,700	1,358,000
Amenity Services					
Public Conveniences	36,200	33,000	-	3,200	-
Purchase of Land for Te Awamutu Western Arterial	962,000	-	962,000	-	-
Cambridge Community Sports Hall - Carpark	100,000	-	100,000	-	-
Total Amenity Services	1,098,200	33,000	1,062,000	3,200	-
Transport Management					
Drainage Renewals	211,100	211,100	-	-	-
Pavement Rehab	3,600,100	3,600,100	-	-	-
Structures Component Renewal	92,000	92,000	-	-	-
Traffic Services Renewals	51,500	51,500	-	-	-
Associated Improvements	515,000	55,700	459,300	-	-
Minor Improvements	822,900	733,400	89,500	-	-
Unsealed Road Metalling	106,000	106,000	-	-	-
Sealed Road Resurfacing	2,295,000	2,295,000	-	-	-
Vested Assets	235,000	-	-	-	235,000
Footpath Renewals	75,100	75,100	-	-	-
Amenity Lighting Renewals	3,000	3,000	-	-	-
Car Park Renewals	48,400	48,400	-	-	-
Seal Extensions	250,000	-	250,000	-	-
Cambridge Deferred Residential	1,301,500	1,301,500	-	-	-
Car Park Improvements	70,000	-	70,000	-	-
Cambridge/Karapiro Cycleway	1,485,000	-	495,000	-	990,000
Total Roading and Transportation Projects	11,161,600	8,572,800	1,363,800	-	1,225,000
Stormwater					
Vested Assets	115,000	-	-	-	115,000
Renewals	309,000	309,000	-	-	-
Reticulation	493,500	263,500	230,000	-	-
Cambridge Deferred Residential Works	737,300	737,300	-	-	-
Cambridge Deferred Residential Sale Land	204,500	204,500	-	-	-
Total Stormwater Projects	1,859,300	1,514,300	230,000	-	115,000

* Work will proceed dependant on external funding being confirmed.

Capital Expenditure Programme - Continued

	Annual Plan 2010/11	Reserves	Loan Funded	Rate Funded	External/ Vested
Water Treatment & Supply					
Vested Assets	60,000	-	-	-	60,000
Renewals	1,697,500	1,697,500	-	-	-
Reticulation	379,300	379,300	-	-	-
Water Treatment Plant Upgrades	539,300	539,300	-	-	-
Upgrades due to Drinking Water Standards	71,500	71,500	-	-	-
Bond Road Plan Change	100,000	100,000	-	-	-
Picquet Hill Plan Change	134,000	134,000	-	-	-
Cambridge North Water Storage Upgrades	95,300	95,300	-	-	-
Total Water Treatment and Supply Projects	3,076,900	3,016,900	-	-	60,000
Wastewater Treatment and Disposal					
Vested Assets	85,000	-	-	-	85,000
Renewals	1,045,100	1,045,100	-	-	-
Reticulation	1,706,000	1,706,000	-	-	-
Cambridge North Deferred Residential	519,900	519,900	-	-	-
Bond Road Plan Change	100,000	100,000	-	-	-
Cambridge New WW Treatment Plan	369,000	201,000	168,000	-	-
Picquet Hill Plan Change	92,800	92,800	-	-	-
Cambridge Public Dump Station	15,000	15,000	-	-	-
Total Waste Water Projects	3,932,800	3,679,800	168,000	-	85,000
Support Services					
Information Technology Hardware Renewal	479,500	315,000	164,500	-	-
Information Technology Software	401,600	260,000	141,600	-	-
Information Management Projects	20,700	-	20,700	-	-
Plant Replacement	300,000	300,000	-	-	-
Council Buildings	25,900	25,900	-	-	-
Total Support Services Projects	1,227,700	900,900	326,800	-	-
Total Capital Expenditure*	25,629,700	19,075,500	3,630,300	80,900	2,843,000

* Refer to Section 8 for changes from the Draft Annual Plan

Capital Variations to 10-year Plan

	2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
Amenity Services - Recreation & Heritage			
Reserve Developments	756	1,031	(275)
Mighty River Domain Development at Lake Karapiro/Gecks Development	2,288	3,156	(868)
Multiple Projects	229	368	(139)
Amenity Services			
Public Conveniences	36	36	-
Purchase of Land for Te Awamutu Western Arterial	962	-	962
Cambridge Community Sports Hall - Carpark	100	-	100
Transport Management			
Multiple Projects	7,820	8,018	(198)
Vested Assets	235	784	(549)
Road Seal Extension	250	500	(250)
Cambridge Deferred Residential	1,302	1,492	(190)
Car Park Improvements	70	103	(33)
Cambridge/Karapiro Cycleway	1,485	-	1,485
Stormwater	1,859	1,584	275
Water Treatment & Supply			
Vested Assets	60	194	(134)
Reticulation	708	2,113	(1,405)
Renewals	1,698	3,965	(2,267)
Treatment Plant Upgrades	539	757	(218)
Drinking Water Standards Upgrades	72	1,414	(1,342)
Wastewater Treatment and Disposal			
Vested Assets	85	286	(201)
Reticulation	2,419	2,827	(408)
Renewals	1,045	949	96
Treatment Plant Upgrades	384	111	273
Support Services			
Information Technology	928	1,090	(162)
Plant Programme	300	465	(165)
	25,630	31,243	(5,613)

Refer Section 3 for variance explanations

Projects Considered But Not Funded

There were a number of projects that Council considered for inclusion in the 10-year Plan 2009-19 but were not included. Council is continuing to seek alternative funding sources to assist with some of these projects and if funding is secured they may proceed. A full list of projects considered by Council but not funded is shown below.

Project

- Additional Treated Water Storage for Urban Areas
- Back up Connection between Drinking Water Schemes
- Cambridge Third Bridge
- Cambridge Town Hall Refurbishment
- General Carpark Improvements
- District Wide Water Metering (Universal)
- Extra Widening of Roads for Levels of Service (including Cycling)
- Heart of Te Awamutu Projects
 - Adventure Playground
 - Churchill Street Carpark Extension
 - Events Centre Third Court Expansion
 - Mahoe Street Upgrade
 - SH3 External Gateways
 - Wellness Centre
- Moxham Road Extension
- New Museum in Cambridge



Te Awamutu Events Centre

Statement of Accounting Policies

Reporting Entity

Waipa District Council is a territorial local authority governed by the Local Government Act 2002. Council has no subsidiaries and the financial statements are for the single entity of Waipa District Council, domiciled in New Zealand.

The primary objective of Council is to provide goods or services for the community or social benefit rather than making a financial return. Accordingly, Council has designated itself as a public benefit entity for the purposes of New Zealand equivalents to International Financial Reporting Standards (NZ IFRS).

Basis of Preparation

The financial statements have been prepared in accordance with the requirements of the Local Government Act 2002: Part 6, Section 98 and Part 3 of Schedule 10, which includes the requirement to comply with New Zealand Generally Accepted Accounting Practice (NZ GAAP).

The financial statements have been prepared in accordance with NZ GAAP. They comply with NZ IFRS, and other applicable Financial Reporting Standards, as appropriate for public benefit entities.

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

The financial statements have been prepared on a historical cost basis, modified by the revaluation of land and buildings, infrastructural assets, investment property and forestry. The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$'000). The functional currency of Council is New Zealand dollars.

Revenue

Revenue is measured at the fair value of consideration received.

Rates Revenue

Rates are set annually by a resolution from Council and relate to a financial year. All ratepayers are invoiced within the financial year to which the rates have been set. Rates revenue is recognised when payable.

Other Revenue

Water billing revenue is recognised on an actual basis. Unbilled usage, as a result of unread meters at year end, is accrued on an average usage basis.

Council receives government grants from Land Transport New Zealand which subsidises part of Council's costs in maintaining the local roading infrastructure. The subsidies are recognised as revenue upon entitlement as conditions pertaining to eligible expenditure have been fulfilled.

Where a physical asset is acquired for nil or nominal consideration the fair value of the asset received is recognised as income. Assets vested in Council are recognised as revenue when control over the asset is obtained.

Interest income is recognised using the effective interest method.

Dividends are recognised when Council's right to receive the payment is established.

Development Contributions

The revenue recognition point for development and financial contributions is at the point that settlement is received, either by payment or negotiated developer agreement.

Borrowing Costs

Borrowing costs are recognised as an expense in the period in which they are incurred.

Grant Expenditure

Non discretionary grants are those grants that are awarded if the grant application meets the specified criteria, and are recognised as expenditure when an application that meets the specified criteria for the grant has been received. Discretionary grants are those grants where Council has no obligation to award on receipt of the grant application and grants are recognised as expenditure on payment.

Cash and Cash Equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the Statement of Financial Position.

Trade and Other Receivables

Trade and other receivables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

Loans are initially recognised at the present value of their expected future cash flows, discounted at the current market rate of return of a similar asset/investment. They are subsequently measured at amortised cost using the effective interest method. The difference between the face value and present value of expected future cash flows of the loan is recognised in the Statement of Comprehensive Income as a grant.

A provision between the face value and present value of expected future cash flows of the loan is recognised in the Statement of Comprehensive Income as a grant.

A provision for impairment of receivables is established when there is objective evidence that Council will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted using the effective interest method.

Financial Assets

Council classifies its investments in the following categories:

- Financial assets at fair value through profit and loss
- Loans and receivables
- Held-to-maturity investments
- Financial assets at fair value through equity

The classification depends on the reason behind acquiring the investment. Council decides how to classify its investments when they are acquired.

Purchases and sales of investments are recorded on the value date. Financial assets are no longer recognised when the right to receive cash flows from the financial assets has expired or has been transferred. The fair values of quoted investments are based on current bid prices. If the market for a financial asset is not active, Council establishes fair value through valuation techniques. At each year end Council assesses whether there is evidence that a financial asset or group of financial assets is impaired. Any impairment loss is recognised in the Statement of Comprehensive Income.

Financial Assets at Fair Value Through Profit or Loss

This category has two sub-categories: financial assets held for trading, and those designated at fair value through profit or loss. A financial asset falls in this category if acquired principally to sell in the short-term or if designated this way by Council. After initial recognition, they are measured at fair value. These financial assets are classified as current assets if they are held for trading or expected to be realised within twelve months of the year end date.

Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments not quoted in an active market. They arise when Council provides money, goods or services directly to a debtor with no intention of selling the receivable asset. After initial recognition, they are measured at amortised cost using the effective interest method. They are included in current assets, except for those with maturities greater than twelve months after the year end date, which are classified as non-current assets.

Held-to-Maturity Investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that Council has the intention and ability to hold to maturity. After initial recognition, they are measured at amortised cost using the effective interest method.

Financial Assets at Fair Value Through Equity

Financial assets at fair value through equity are non-derivative assets designated in this category or not classified in the other categories. After initial recognition, they are measured at fair value. They are included in non-current assets unless Council intends to dispose of the asset within twelve months of the year end.

Non Current Assets Held for Sale

Non current assets held for sale are classified as held for sale if their carrying amount will be recovered principally through a sale transaction, not through continuing use. Non current assets held for sale are measured at the lower of their carrying amount and fair value less costs to sell. These assets are not depreciated or amortised.

Property, Plant and Equipment

Property, plant and equipment consist of:

Operational assets which include land, buildings, library books, plant and equipment, and motor vehicles.

Infrastructural assets which are the fixed utility systems. Each asset class includes all items that are required for the network to function, for example sewer reticulation includes reticulation piping and sewer pump stations.

Property, plant and equipment is shown at cost or valuation, less accumulated depreciation and impairment losses.

Additions

The cost of an item of property, plant and equipment is recognised as an asset if it is probable that future economic benefits or service potential associated with the item will flow to Council and the cost of the item can be measured reliably. Additions are generally recognised at cost. Where an asset is acquired at no cost, or for a nominal cost, it is recognised at fair value at the date of acquisition.

Disposals

Gains and losses on disposal are determined by comparing the proceeds with the carrying amount of the asset. Gains and losses on disposals are included in the Statement of Comprehensive Income. When revalued assets are sold, the amounts included in asset revaluation reserves in respect of those assets are transferred to retained earnings.

Subsequent Costs

Costs incurred subsequent to initial acquisition are capitalised only when it is probable that future economic benefits or service potential with the item will flow to Council and the cost of the item can be measured reliably.

Depreciation

Depreciation is provided on a straight-line basis on all property, plant and equipment other than land, at rates that will write off the cost (or valuation) of the assets to their estimated residual values over their useful lives. The useful lives and associated depreciation rates of major classes of assets have been estimated as follows:

	Components	Years
Water Treatment	Structures	50 – 100
	Plant	10 – 25
	Pipes	60
Water Reticulation	Pipes	30 – 80
	Fittings	25
Sewage Treatment	Structures	50 – 100
	Plant	10 – 25
	Pipes	60
Sewerage Reticulation	Pipes	50 – 80
	Manholes	50
Stormwater	Structures	50
	Pipes	50 – 80
	Manholes	50
Formation/carriageway and shoulder		Infinite
Pavement structure		30 – 50
Pavement surface (seal)		10 – 15
Catchpits and culverts		30 – 70
Bridges		20 – 80
Kerb and channel		50
Lighting		10
Footpaths		20 – 50
Buildings – not componentised		40
Building – structure		50 – 80
Building – fit-out		25 – 80
Building – services		40 – 80
Plant/motor vehicles		3 – 10
Furniture, fittings and equipment		3 – 10
Computer equipment		3 – 10
Intangibles		3 – 10
Library Books		10

The residual value and useful life of an asset is reviewed, and adjusted if applicable, at each financial year end.

Revaluation

Those asset classes that are revalued are valued on a three yearly cycle on the basis described below, with the exception of forestry assets and investment properties, which are valued annually. All other asset classes are carried at depreciated historical cost. The carrying values of revalued items are reviewed at each balance date to ensure that those values are not materially different to fair value.

Operational Land and Buildings

At fair value as determined from market-based evidence where there is a market or depreciated replacement cost for specialised assets by an independent valuer. The most recent valuation was performed by Quotable Value New Zealand (registered valuers) and the valuation is effective as at 1 July 2008.

Infrastructural Assets

At fair value determined on a depreciated replacement cost basis by an independent valuer. At balance date the carrying values of infrastructural assets are assessed to ensure that they do not differ materially from the assets' fair values. If there is a material difference, then a revaluation is undertaken. The most recent valuation was performed by Opus International Consultants Limited (registered valuers) and the valuation is effective as at 31 December 2009 for the utility assets and 30 June 2009 for roading assets.

Land Under Roads and Road Reserves

Valued by Opus International Consultants Limited (registered valuers) using estimates provided by Quotable Value at current market prices (\$/ha) for land use categories through which the roads pass. The valuation is effective as at 1 July 2006. Land under roads is no longer revalued.

Accounting for Revaluations

Revaluations of property, plant and equipment are on a class of asset basis. The results of revaluing are credited or debited to an asset revaluation reserve for that class of asset. Where this results in a debit balance in the asset revaluation reserve, this balance is expensed in the Statement of Comprehensive Income. Any subsequent increase in revaluation that off-sets a previous decrease in value recognised in the Statement of Comprehensive Income will be recognised first in the Statement of Comprehensive Income up to the amount previously expensed, and then credited to the revaluation reserve for that class of asset.

Intangible Assets

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Costs associated with maintaining computer software are recognised as an expense when incurred.

Amortisation

The carrying value of an intangible asset with a finite life is amortised on a straight line basis over its useful life. Amortisation begins when the asset is available for use and ceases at the date that the asset is derecognised. The amortisation charge for each period is recognised in the Statement of Comprehensive Income. The useful lives and associated amortisation rates of computer software have been estimated at 3-10 years (33% - 10%).

Impairment

Intangible assets that have an indefinite useful life, or not yet available for use, are not subject to amortisation and are tested annually for impairment. Assets that have a finite useful life are reviewed for indicators of and are tested annually for impairment at each balance date. When there is an indicator of impairment the asset's recoverable amount is estimated. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Forestry

Forestry assets are independently revalued annually at fair value less estimated point of sale costs. Fair value is determined based on the present value of expected net cash flows discounted at a current market determined pre-tax rate. This calculation is based on existing sustainable felling plans and assessments regarding growth, timber prices, felling costs and silvicultural costs and takes into consideration environmental, operational and market restrictions.

Gains or losses arising on initial recognition of forestry assets at fair value less estimated point of sale costs and from a change in fair value less estimated point of sale costs are recognised in the Statement of Comprehensive Income. The costs to maintain the forestry assets are included in the Statement of Comprehensive Income.

Investment Properties

Properties leased to third parties under operating leases are classified as investment property unless the property is held to meet service delivery objectives, rather than to earn rentals.

Initially, investment properties are measured at cost including transaction costs. Subsequent to initial recognition investment properties are measured at fair value as determined annually by an independent valuer. Gains and losses on revaluation, acquisition and disposal are recognised in the Statement of Comprehensive Income.

Employee Benefits

Employee benefits expected to be settled within twelve months of balance date are measured at nominal values based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date, annual leave earned to, but not yet taken at balance date, and sick leave. A liability for sick leave is recognised to the extent that absences in the coming year are expected to be greater than the sick leave entitlements earned in the coming year. The amount is calculated based on the unused sick leave entitlement that can be carried forward at balance date, to the extent that it is anticipated it will be used by staff to cover those future absences.

Creditors and Other Payables

Creditors and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

Provisions

Council recognises a provision for future expenditure of uncertain amount or timing when there is a present obligation (either legal or constructive) as a result of a past event, if it is probable that expenditures will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are not recognised for future operating losses.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised as an interest expense.

Derivative Financial Instruments

Council uses derivative financial instruments to hedge its exposure to interest rate risks arising from financing activities. In accordance with the treasury management policy Council does not hold or issue derivative financial instruments for trading purposes.

Derivatives financial instruments are recognised initially at fair value. Subsequent to initial recognition, derivative financial instruments are stated at fair value. The gain or loss on re-measurement to fair value is recognised immediately in the Statement of Comprehensive Income. However, where derivatives qualify for hedge accounting, recognition of any resultant gain or loss depends on the nature of the item being hedged (see Hedging policy).

The fair value of interest rate swaps is the estimated amount that the Council would receive or pay to terminate the swap at the Statement of Financial Position date, taking into account current interest rates and the current credit worthiness of the swap counterparts.

Hedging

Derivatives are first recognised at fair value on the date a contract is entered into and are subsequently re-measured to their fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. Council designates certain derivatives as either: (1) hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value hedge); or (2) hedges of highly probable forecast transactions (cash flow hedges).

At the inception of the transaction Council documents the relationship between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. Council documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions have been and will continue to be highly effective in offsetting changes in fair values or cash flows of hedged items.

Fair Value Hedge

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the Statement of Comprehensive Income, together with any changes in the fair value of the assets or liability that are attributable to the hedges risk.

Cash Flow Hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in equity in the hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in the Statement of Comprehensive Income.

Amounts accumulated in equity are recycled in the Statement of Comprehensive Income in the periods when the hedged item will affect profit or loss (for instance when the forecast sale that is hedged takes place). However, when the forecast transaction that is hedged results in the recognition of the non financial assets (for example inventory) or a non financial liability, the gains and losses previously deferred in equity are transferred from equity and included in the measurement of the initial cost of carrying amount of the asset or liability.

When a hedging instrument expires or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at the time remains in equity and is recognised when the forecast transactions is ultimately recognised in the Statement of Comprehensive Income.

When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the Statement of Comprehensive Income.

Derivatives that do not qualify for hedge accounting

Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of any derivative instrument that do not qualify for hedge accounting are recognised immediately in the Statement of Comprehensive Income.

Borrowings

Borrowings are initially recognised at their fair value. After initial recognition, all borrowings are measured at amortised cost using the effective interest method.

Equity

Equity is the community's interest in Council and is measured as the difference between total assets and total liabilities. Equity is disaggregated and classified into a number of reserves, the components are:

- Retained earnings
- Council created reserves
- Revaluation Reserves
- Cash flow hedge reserve

Council Created Reserves

Council created reserves are a component of equity representing a particular use to which various parts of equity have been assigned. The Council may alter them without reference to any third party or the Courts. Transfers from these reserves may be made only for certain specified purposes or when certain specified conditions are met.

Goods and Services Taxation (GST)

All items in the financial statements are stated exclusive of GST, except for receivables and payables which are stated on a GST inclusive basis.

The net amount of GST recoverable from, or payable to, the Inland Revenue Department (IRD) is included as part of receivables or payables in the statement of financial position. The net GST paid to, or received from the IRD is classified as an operating cash flow in the statement of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

Budget Figures

The budget figures are those approved by Council at the beginning of the year in the Annual Plan. The budget figures have been prepared in accordance with NZ GAAP, using accounting policies that are consistent with those adopted by Council for the preparation of these financial statements.

Cost Allocation

Council has derived the cost of service for each significant activity using the cost allocation system outlined below.

Direct costs are those costs directly attributable and charged to a significant activity. Indirect costs are those costs which cannot be identified in an economically feasible manner with a specific significant activity. Indirect costs are charged to significant activities using appropriate cost drivers such as computer equipment used, staff numbers and floor area.

Critical Accounting Estimates and Assumptions

In preparing these financial statements the Council has made estimates and assumptions concerning the future. These estimates and assumptions may differ from the subsequent actual results. Estimates and assumptions are continually evaluated and are based on historical experience and other factors, including expectations or future events that are believed to be reasonable under the circumstances. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

Landfill and Aftercare Provision

Note 21 of the Annual Report 2008/09 presents an analysis of the exposure of Council in relation to the estimates and uncertainties surrounding the landfill aftercare provision.

Infrastructural Assets

There are a number of assumptions and estimates used when performing DRC valuations over infrastructural assets. These included:

- the physical deterioration and condition of an asset, for example the Council could be carrying an asset at an amount that does not reflect its actual condition. This is particularly so for those assets, which are not visible, for example stormwater, wastewater and water supply pipes that are underground. This risk is minimised by Council performing a combination of physical inspections and condition modelling assessments of underground assets;
- estimating any obsolescence or surplus capacity of an asset; and
- estimates are made when determining the remaining useful lives over which the asset will be depreciated. These estimates can be impacted by the local conditions, for example weather patterns and traffic growth. If useful lives do not reflect the actual consumption of the benefits of the assets, then Waipa District Council could be over or under estimating the annual depreciation charge recognised as an expense in the Statement of Comprehensive Income. To minimise this risk Waipa District Council's infrastructural assets useful lives have been determined with reference to the NZ Infrastructural Asset Valuation and Depreciation Guidelines published by the National Asset Management Steering Group, and have been adjusted for local conditions based on past experience. Asset inspections, deterioration and condition modelling are also carried out regularly as part of Waipa District Council's asset management planning activities, which gives Waipa District Council further assurance over its useful life estimates.

Experienced independent valuers perform the Council's infrastructural asset revaluations.

Income tax

The Council is tax exempt for income tax purposes.

Funding Impact Statement

This statement sets out the information required by Schedule 10 of the Local Government Act 2002, together with additional information provided to assist ratepayers in understanding the indicative impact of the 2010/11 Annual Plan.

This statement should be read in conjunction with Council's Revenue and Financing Policy (refer to 10-year Plan 2009-19) that sets out Council's policies in respect of each source of funding of operating and capital expenses. Council reviewed the Revenue and Financing Policy in 2009 and took into consideration:

- a. the community outcomes to which each activity primarily contributes;
- b. the distribution of benefits between the community as a whole, any identifiable part of the community, and individuals;
- c. the period in or over which those benefits are expected to occur;
- d. the extent to which the actions or inaction of particular individuals or a group contribute to the need to undertake the activity;
- e. the costs and benefits, including consequences for transparency and accountability, of funding the activity distinctly from other activities; and
- f. the overall impact of any allocation of liability for revenue needs on the current and future social, economic, environmental, and cultural wellbeing of the community.

The review process mostly confirmed the existing policy with some refinements around the use of the general rate and the targeted ward rate. The proportions of general rate and targeted ward rate may be adjusted annually to refine the overall impact on the community as in f) above. This adjustment has removed the need for the general rate subsidy which has existed for some years.

At various points of this policy a level of rate or charge is specified. These are indicative figures included to give ratepayers an estimate of what their level of rates is likely to be in the coming year. The actual figures will not be known until the Council's rating information database is finalised.

The revenue and financing mechanisms to be used by Council will be applied to the Annual Plan. The estimated amounts to be produced by each funding mechanism are outlined on the next page.

Funding Impact Statement Overview

2009/10 Budget \$000		2010/11 Annual Plan \$000	2010/11 LTCCP \$000	2010/11 Variance \$000
Operating Expenditure				
42,268	Operating Expenses	38,105	42,557	(4,452)
1,800	Finance Costs	2,426	2,236	190
44,068	Total Operating Expenditure (excluding Depreciation)	40,531	44,793	(4,262)
Capital Expenditure				
5,790	Growth	7,011	7,682	(671)
23,878	Levels of Service/Renewal	18,124	21,922	(3,798)
2,312	Vested Assets	495	1,639	(1,144)
2,409	Loan Repayments	3,504	3,433	71
34,389	Total Capital Expenditure	29,134	34,676	(5,542)
7	Transfers to Reserves	7	7	-
78,464	Total Funding Required	69,672	79,476	(9,804)
Sources of Funds				
34,790	Rates	36,948	37,943	(995)
3,179	Development Contributions	1,024	3,457	(2,433)
650	Interest Revenue	250	650	(400)
7,677	Subsidies	6,134	6,769	(635)
7,044	Fees & Charges	7,370	7,599	(229)
2,882	Water - Metered Rates	3,111	3,011	100
4,387	Vested Assets	2,843	2,905	(62)
9,600	Loans	8,400	12,500	(4,100)
8,255	Transfer from Reserves	3,592	4,642	(1,050)
78,464	Total Funding Sources	69,672	79,476	(9,804)
<i>GST Exclusive</i>				
Rates				
11,835	General Rate	12,967	12,836	131
Targeted Rates:				
11,112	Ward Rate	11,876	12,033	(157)
65	Te Awamutu Events Centre	71	66	5
82	Cambridge Community Sports Hall	226	199	27
172	Capital Works Rate	159	165	(6)
1,809	Stormwater	1,644	2,023	(379)
70	Rural Fire Management	61	72	(11)
5,433	Sewerage	5,456	5,638	(182)
3,940	Water	4,279	4,606	(327)
876	Recycling Rate	879	950	(71)
73	Community Centres / District Halls	76	73	3
35,467		37,694	38,661	(967)
686	Less Rates Charged to Council Properties	754	727	27
9	Plus Rates Penalties & Remissions	8	9	(1)
34,790	Total Rates	36,948	37,943	(995)

Rates Information

Change to Rate of GST

The Government as part of the May 2010 Budget has increased the GST rate to 15% effective 1 October 2010. The increase in the GST rate has an impact on the inclusive value of rates charged through out the 2010/11 year, as rates are subject to GST.

GST will apply at the current rate of 12.5% to rates payable on invoices issued before 1 October 2010, and to any voluntary pre-payments of rates made prior to 1 October 2010. GST will apply at the increased rate of 15% to rates payable on invoices issued on or after 1 October 2010 and to voluntary pre-payments of rates made on or after 1 October 2010.

Therefore the rates requirement figures quoted in the section below are plus GST at the prevailing rate.

General Rate

Council proposes to set a general rate based on the capital value of each rating unit in the District with no differential being set. The rate for 2010/11 is 0.0957 cents in the dollar, plus GST, on the capital value of each rating unit.

Additional activities funded District-wide out of the general rate only include building control, swimming pools, public car parking, commercial properties, waste management, roading, and district stormwater.

Amount to be raised: \$12,967,188 plus GST

Uniform Annual General Charge

Council does not propose to set a uniform annual general charge.

Targeted Rates

Targeted rates will be set under Sections 16 and 19 of the Local Government (Rating) Act 2002 for the activities listed below. Utilities are not recorded in the District Valuation Roll as being located in any particular Ward and will therefore not be assessed for targeted rates.

The targeted rates for water, recycling and some of the community centre halls are set for every separately used or inhabited part of a rating unit. This includes any portion of a rating unit inhabited or used by a person other than the owner, and who has the right to use or inhabit that portion by virtue of a tenancy, lease, licence or other agreement.

District-Wide Activities

Council proposes to set a targeted rate on each rating unit in the District. The targeted rate will be a fixed amount per rating unit. This rate will be set on a differential basis based on location with the categories being the wards of Te Awamutu, Kakepuku, Cambridge, Maungatautari and Pirongia. The rates for the 2010/11 year are shown below:

	RATE (GST EXCL)	RAISING:
Te Awamutu Ward	\$ 663.10	\$ 3,961,807
Kakepuku Ward	\$ 619.60	\$ 718,736
Cambridge Ward	\$ 664.90	\$ 4,754,700
Maungatautari Ward	\$ 622.20	\$ 797,660
Pirongia Ward	\$ 602.70	\$ 1,642,960

Both the general rate and the targeted District-wide rate will be used to fund the District-wide activities of governance, resource management, animal control, environmental health, libraries, civil defence, public toilets, cemeteries, community buildings, community grants, Te Awamutu Events Centre, District halls, water supply and sewerage.

Activities funded District-wide out of the targeted District-wide rate include parks and reserves, community services support (grants), litter control, public safety, camping grounds, Cambridge Town Hall (Cambridge ward only) and Kihikihi Memorial and Town Halls (Te Awamutu ward only).

Amount to be raised: \$11,875,863 plus GST

Te Awamutu Events Centre

Council proposes to set a targeted rate to fund the loan charges for the development of the Te Awamutu Events Centre. The targeted rate is a fixed amount per rating unit. A rate of \$8.90, plus GST, is set for each rating unit in the Te Awamutu and Kakepuku wards as well as the rating units referred to in rolls 04582, 04601, 04603 and 04605.

Amount to be raised: \$71,485 plus GST

Cambridge Community Sports Hall

Council proposes to set a targeted rate to fund the loan charges for the grant made for the development of the sports hall.

The targeted rate is a fixed amount per rating unit. A rate of \$26.70, plus GST, is set for each rating unit in the Cambridge and Maungatautari wards.

Amount to be raised: \$225,700 plus GST

Capital Works

Council proposes to set a targeted rate to fund capital costs in connection with improvements and extensions to footpaths, kerbing and channelling of roads and street lighting for each ward as follows.

The capital works rate is based on the capital value of each rating unit in the District. The capital works rate is set on a differential basis based on location, with the categories being the wards of Te Awamutu, Kakepuku, Cambridge, Maungatautari and Pirongia. The rates in cents per dollar of capital value are shown on the following page:

	RATE (GST EXCL)	RAISING:
Te Awamutu Ward	0.0020	\$ 47,069
Kakepuku Ward	0.0001	\$ 2,623
Cambridge Ward	0.0027	\$ 97,704
Maungatautari Ward	0.0001	\$ 2,787
Pirongia Ward	0.0003	\$ 9,298

Amount to be raised: \$159,481 plus GST

Stormwater

Council proposes to set a targeted rate to fund the operating costs and loan charges for stormwater in urban and rural areas of the District. The stormwater rate is based on the capital value of each rating unit in the District. The stormwater rate is set on a differential basis based on location, the categories being urban and rural. Urban is identified as being the urban drainage areas of Cambridge, Te Awamutu, Kihikihi, Ohaupo, Pirongia and Karapiro. Rural is identified as the remaining area of the District not identified in the urban category. The rates for 2010/11 in cents per dollar of capital value are shown in the following table:

	RATE (GST EXCL)	RAISING:
Urban	0.0308	\$ 1,397,382
Rural	0.0028	\$ 246,919

Amount to be raised: \$1,644,301 plus GST

Rural Fire Management

Council proposes to set a targeted rate to fund the costs of rural fire management in rural areas of the District. The rural fire management rate is based on the capital value of each rating unit in the rural category defined in the paragraph entitled "Stormwater" above. The rate for 2010/11 in cents per dollar of capital value is 0.0007, plus GST.

Amount to be raised: \$60,500 plus GST

Sewerage Charges

Council proposes to set a targeted rate for sewerage disposal costs and loan charges for each rating unit in the areas of the Cambridge sewerage scheme and the Te Awamutu sewerage scheme.

The targeted rate is set on a differential basis based on the provision of service, the categories of service being connected and serviceable. Connected means any rating unit that is connected to the Cambridge sewerage scheme or the Te Awamutu sewerage scheme. Serviceable means any rating unit situated within 30 metres of a public sewerage drain in one of the above Council sewerage scheme areas to which it is capable of being effectively connected but which is not so connected. The rates for the 2010/11 year are:

	RATE (GST EXCL)	RAISING:
Connected	\$ 421.30	
Serviceable	\$ 210.70	\$ 111,460

Rating units that are neither connected to the scheme nor serviceable are not liable for this rate. For each connected property the liability for the targeted rate will be calculated as follows:

i)	A charge of \$421.30 plus GST per pan for rating units with 3 or less pans connected	\$ 4,662,329
ii)	A charge of \$358.10 plus GST per pan for rating units with 4 to 10 pans connected	\$ 343,060
iii)	A charge of \$294.90 plus GST per pan for rating units with 11 to 15 pans connected	\$ 89,650
iv)	A charge of \$257.00 plus GST per pan for rating units with 16 to 20 pans connected	\$ 62,965
v)	A charge of \$231.70 plus GST per pan for rating units with 21 to 35 pans connected	\$ 69,742
vi)	A charge of \$202.20 plus GST per pan for rating units with 36 to 45 pans connected	\$ 49,135
vii)	A charge of \$189.60 plus GST per pan for rating units with 46 or more pans connected	\$ 67,877

A rating unit used primarily as a residence for one household will be treated as having one pan.

Amount to be raised: \$5,456,218 plus GST

Water Charges

- a) Council proposes to set a targeted rate to fund water supply costs and loan charges to non-metered consumers in the areas of the Cambridge water supply and the Te Awamutu water supply.

The targeted rate is set on a differential basis based on the provision of service, the categories of service being connected and serviceable. Connected means every separately used or inhabited part of a rating unit that is connected to the Council water works in the Cambridge water supply area or the Te Awamutu water supply area. Serviceable means any rating unit that is within 100 metres of a supply pipe in either of the above water supply areas and is capable of being effectively connected but which is not so connected. The rates for the 2010/11 year are:

	RATE (GST EXCL)	RAISING:
Connected	\$ 384.90	\$ 4,101,058
Serviceable	\$ 192.40	\$ 171,621

Rating units that are metered and are neither connected to the scheme, nor serviceable are not liable for this rate.

Amount to be raised: \$4,272,679 plus GST

- b) Council proposes to set a targeted rate for the supply of water to metered water consumers.

The targeted rate includes a flat charge and a charge based on the cubic metres of water consumed and is set on a differential basis based on the provision of service, the categories of service being potable and raw water. The rates for the 2010/11 year are:

	RATE (GST EXCL)	RATE (GST EXCL)
Potable Water	\$ 204.50	0.7220 per cu mtr
Raw Water	\$ 204.50	0.1805 per cu mtr

Amount to be raised: \$3,111,300 plus GST

Recycling Charges

Council proposes to set a targeted rate to fund the provision of a kerbside recycling service to each household in the District.

The targeted rate is a fixed amount per separately used or inhabited part of a rating unit. A rate of \$50.70, plus GST, is set for every separately used or inhabited part of a rating unit.

Amount to be raised: \$ 878,500 plus GST

Community Centre Charges

Council proposes to set a targeted rate on each rating unit in the Community Centre areas. The charge is set on a differential basis based on location and will be charged to rating units within the Community Centre areas as follows:

The targeted rate is a fixed amount per rating unit.

HALL CHARGE PER RATING UNIT	RATE (GST EXCL)	RAISING:
Paterangi Hall	\$26.70	\$4,270
Pukeatua Hall	\$22.20	\$2,985
Parawera Hall	\$17.80	\$1,470
Rukuhia Hall	\$22.20	\$5,980
Te Miro Hall	\$22.20	\$3,795
Maungatautari Hall	\$31.10	\$4,100
Rangiaowhia Hall	\$13.30	\$1,440
Monovale Hall	\$17.80	\$2,450
Pirongia Sports and Recreation Centre	\$8.90	\$9,680

The targeted rate is a fixed amount per separately used or inhabited part of a rating unit.

HALL CHARGE PER SEPARATELY USED OR INHABITED PART OF A RATING UNIT	RATE (GST EXCL)	RAISING:
Kaipaki Hall	\$17.80	\$4,425
Koromatua Hall	\$17.80	\$4,285
Ohaupo Hall	\$11.60	\$4,195
Ngahinapouri Hall	\$17.80	\$5,400
Fencourt Hall	\$12.40	\$4,010
Hautapu Hall	\$17.80	\$6,935

The rate is to fund part of the costs of the community centre halls.

Amount to be raised \$65,420 plus GST

Hall Charges

Council proposes to set a targeted rate on each rating unit within the area of benefit. The targeted rate is based on the capital value of each rating unit listed below. The rate is set on a differential basis based on location. The rates for 2010/11 in cents per dollar of capital value are:

HALL CHARGE PER RATING UNIT	RATE (GST EXCL)	RAISING:
Karapiro Hall	0.0020	\$7,090
Horahora Hall	0.0015	\$3,040

The rate is to fund part of the costs of the halls.

Amount to be raised \$10,130 plus GST

Early Payment of Rates

Sections 55 and 56 of the Local Government (Rating) Act 2002 empower Council's to accept early payment of rates.

Council proposes to accept payment in full of all rates assessed in each year on or before the due date for the first instalment of the year. Any payment of rates on this basis will be given a discount of 5%. This discount is not applicable to the targeted rate for the supply of water to metered water consumers.

Rates Payable by Instalments

Rates are payable by four equal instalments due on the 21st day of August, November, February and May each year. Where the due date falls on a weekend or public holiday, the due date is extended until the next working day.

Penalties on Rates Not Paid by the Due Date

A penalty of 10% will be added to all instalments or part thereof remaining unpaid six days after the expiration of the date on which that instalment is required to be paid.

Additional penalties of 10% will be added to any unpaid rates relating to a previous year or years that are still unpaid on 6 July and 6 January during the current rating year.

Effect of Rates

The following tables show how a representative selection of properties will be affected by the proposed 2010/11 rates outlined in this plan. The examples are indicative only and the effect on individual properties will be influenced by a combination of the rates movement and changes in valuation. The examples are shown GST exclusive.

The Central Government is changing the rate of GST in October 2010 to 15%. GST will apply at the current rate of 12.5% to rates payable on invoices issued before 1 October 2010, and to any voluntary pre-payments of rates made prior to 1 October 2010. GST will apply at the increased rate of 15% to rates payable on invoices issued, and voluntary pre-payments made on or after 1 October 2010.



Takahe on Maungatautari

Rates Breakdown – Indicator Properties

The indicator properties are shown exclusive of GST, due to the changing rate of GST part way through the year.

The 09/10 values are also exclusive of GST to enable comparison.

	2010/11	2009/10
Capital Value Rates	Cents / \$ of CV	Cents / \$ of CV
General	0.0957	0.0884
Stormwater (Urban)	0.0308	0.0338
Fixed Targeted Rates	\$	\$
Sewerage	421.30	419.56
Water	384.90	358.22
Targeted Wards	619.60 - 664.90	551.11 - 624.89
Cambridge Community Sports Hall	26.70	9.78
Recycling	50.70	50.70

All rates indicated are GST exclusive.

	2010/11			2009/10		
	<i>Cambridge</i> \$400k	<i>Te Awamutu</i> \$370k	<i>Kihikihi</i> \$245k	<i>Cambridge</i> \$400k	<i>Te Awamutu</i> \$370k	<i>Kihikihi</i> \$245k
Fixed Targeted Rates	1,548	1,529	1,529	1,463	1,460	1,460
Capital Value Rates	517	475	315	500	462	306
Total Rates	2,065	2,004	1,844	1,963	1,922	1,766
\$ Incr per week	1.96	1.58	1.50	1.81	1.35	2.58
Percentage Increase	5.2%	4.3%	4.4%	5.0%	3.8%	8.2%
	<i>Pirongia</i> \$325k	<i>Ohaupo</i> \$190k		<i>Pirongia</i> \$325k	<i>Ohaupo</i> \$190k	
Fixed Targeted Rates	671	665		619	613	
Capital Value Rates	412	241		398	233	
Equivalent Metered Water at 250cm	385	385		358	358	
Total Rates	1,468	1,291		1,375	1,204	
\$ Incr per week	1.79	1.67		2.60	1.88	
Percentage Increase	6.8%	7.2%		10.9%	8.8%	
	<i>Maungatautari</i> \$3.3m	<i>Kakepuku</i> \$4.545m	<i>Te Pahu</i> \$3.110m	<i>Maungatautari</i> \$3.3m	<i>Kakepuku</i> \$4.545m	<i>Te Pahu</i> \$3.110m
Fixed Targeted Rates	700	670	684	639	628	632
Capital Value Rates	3,345	4,518	3,098	3,139	4,235	2,905
Total Rates	4,045	5,188	3,782	3,778	4,863	3,537
\$ Incr per week	5.13	6.25	4.71	5.81	9.21	5.31
Percentage Increase	7.1%	6.7%	6.9%	8.7%	10.9%	8.5%



Te Awamutu CBD

Section 5 - COUNCIL CONTROLLED ORGANISATIONS

In this section:

- Details of Council Controlled Organisations

Council Controlled Organisations

Council is a shareholder in three organisations that are classified as Council-controlled organisations as defined by the Local Government Act 2002. The organisations are Waikato Regional Airport Limited (WRAL), New Zealand Government Insurance Corporation (NZLGIC) and Local Authority Shared Services Limited (LASS).

The 10-year Plan 2009-19 contains more detailed information on these organisations. While there is no requirement to include information in the Annual Plan, a short summary is included here.

WRAL (Hamilton International Airport) is jointly owned by five local authorities: Hamilton City Council, and Waikato, Matamata-Piako, Otorohanga and Waipa District Councils. Waipa District Council's shareholding is 15.625%.

NZLGIC (New Zealand Local Government Insurance Corporation) is jointly owned by New Zealand City, District and Regional Councils. It provides a range of products and services to prevent loss and manage risk. Waipa District Council's shareholding is 0.3%.

LASS (Local Authority Shared Services Limited) has been developed as a joint initiative between the thirteen councils of the Waikato Region. The councils have continued to work together to develop shared service initiatives under the LASS. The company was incorporated in December 2005, with members of the Board (Directors) appointed by member councils.

The objective of LASS is to provide a vehicle that enables the promulgation and improvement of shared service opportunities across the Region. The benefits intended to be realised by this joint initiative are:

- Improved level and quality of service
- Coordinated approach to the provision of services
- Reductions in the cost of services
- Opportunity to develop new initiatives
- Opportunity for all councils irrespective of location or size to benefit from joint initiatives
- Leverage provided from economy of scales resulting from a single entity representing councils leveraging procurement opportunities.

The LASS governance structure enables the Directors appointed by the shareholders to decide on the future direction of those services that will be promoted under its auspices. Any such services will be operated as a stand alone business unit with an advisory group appointed by the shareholders participating in that service to provide direction but answerable to the Directors.

The Statement of Intent provides a declaration of the activities and intentions of the LASS. At this time LASS is operating under the 2009/10 statement. The Local Government Act 2002 requires that a new statement be developed annually to encapsulate the direction that LASS will take in the new financial year. The statement defines the directors' accountabilities to the shareholders for the companies' corporate performance, as intended by Schedule 8 of the Local Government Act 2002.

Any services that are to be initiated under the umbrella of this company will only do so if a business case shows that they provide benefit to the shareholders in terms of improved level of service and/or reduced cost. Each business case has to be presented to the Directors for approval prior to the service being considered for acceptance into the LASS framework.

There are two shared services currently operating. The Shared Valuation Database Service provides valuation data services to councils and has been set up to ensure that valuation data is both accurate and current. The Waikato Regional Transport Model has been developed to collect information on traffic type and flows which will be used to develop a transport model for the Waikato region.



Launch of Pacific Blue at Hamilton International Airport



Maungatautari Billboard at Hamilton International Airport

Section 6 - ORGANISATIONAL SNAPSHOT

In this section:

- Your Councillors
- Council Committees
- Community Boards
- Management Structure

Your Councillors



Alan Livingston, JP
Mayor



Cambridge
Peter Lee
Deputy Mayor



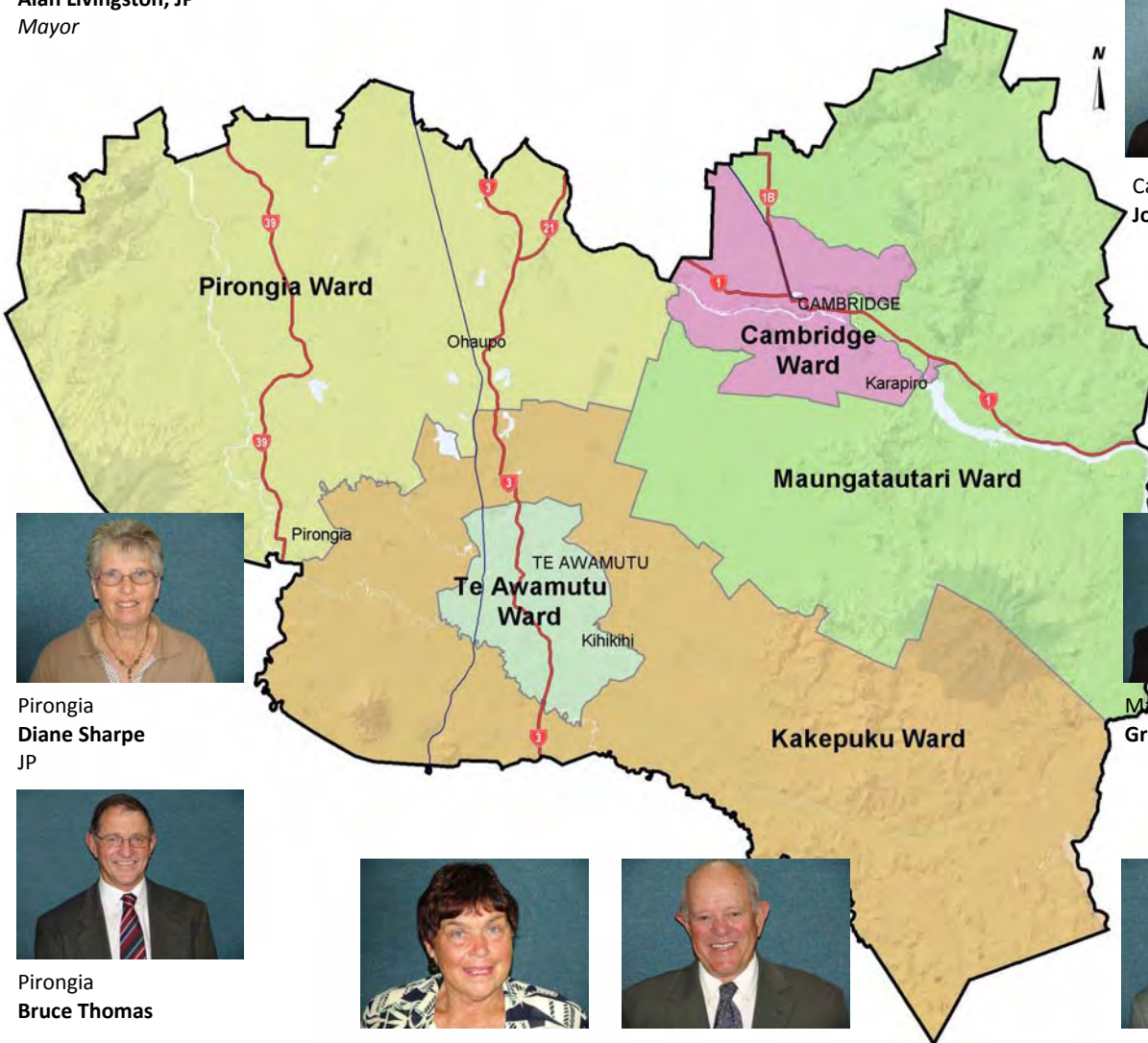
Cambridge
Barbara Taranaki
JP



Cambridge
Errol Newlands



Cambridge
Joe Scaramuzza



Pirongia
Diane Sharpe
JP



Maungatautari
Grahame Webber



Pirongia
Bruce Thomas



Te Awamutu
Hazel Barnes
JP



Te Awamutu
George Simmons



Kakepuku
Laurie Hoverd



Te Awamutu
Graham Jull



Te Awamutu
Michael Cox
OBE

Council Committees

Waipa District Council has ten standing committees; these committees and their membership are outlined in this section. The table below outlines the committees elected Councillors are members of. Where committee membership includes external representatives these are outlined in the sections below the table.

	Executive Committee	Policy Committee	Strategic Planning & Development Committee	Regulatory Committee	Pirongia Ward Consultative Committee	Maungatautari Reserve Committee	Iwi Consultative Committee	Pirongia Reserves Management Committee	District Promotions Committee	Future Proof Joint Committee	Karapiro (Mighty River Domain) Committee
Mayor Alan Livingston JP *	C	x	x	x	C		C	C	C	x	
Deputy Mayor Peter Lee	x	x	x				x		x		
Cr Hazel Barnes JP		x	x								
Cr Michael Cox OBE		x	x								
Cr Laurie Hoverd *		x	x								
Cr Graham Jull *	x	C	x				x		x		
Cr Errol Newlands *		x	x	x							C
Cr Joe Scaramuzza		x	x								
Cr Diane Sharpe JP *	x	x	x	C	x		x	x		x	
Cr George Simmons		x	x								
Cr Barbara Taranaki JP *		x	x	x							
Cr Bruce Thomas *		x	x		x			x			
Cr Grahame Webber *	x	x	C	x		C					x

* = Members who are Resource Management Act commissioners are denoted with an asterisk.

C = Chairperson

Executive Committee

The purpose of this Committee is to consider and make decisions on urgent matters that arise between Council meetings or matters referred by Council. It comprises the Mayor, Deputy Mayor and chairpersons of the Policy, Strategic Planning and Development, and Regulatory Committees.

Policy Committee

The purpose of this Committee is to consider policy and strategy with respect to all Council's functions, duties and responsibilities prior to a recommendation to Council for approval or adoption. It comprises the entire Council and one iwi representative being, Valerie Ingley.

Strategic Planning and Development Committee

The purpose of this Committee is to consider matters of a strategic planning nature relating to growth and development in the District. It includes overseeing the review of the District Plan and Council promoted changes to the District Plan, prior to a recommendation to Council for approval or adoption. It comprises the entire Council and one iwi representative being, Gaylene Roberts.

Regulatory Committee

The purpose of this Committee is to conduct hearings and exercise Council's statutory responsibilities for resource management, animal, building and health controls, liquor licensing and any other matter of a regulatory nature. It comprises the Mayor, four Councillors and one iwi representative, being Gaylene Roberts (for resource management hearings).

Pirongia Ward Consultative Committee

The purpose of this Committee is to allocate funds from the Pirongia Ward minor community works budget, to consider and approve applications for community grant funding; to approve projects for reserve development funding, and to consider draft Annual Plans and draft 10-year Plans. In addition to the previously indicated Councillors there is one representative from each of the following Ratepayer/Resident Associations:

John Turnwald	Ohaupo
John Wood	Pirongia
Alan Stretton	Te Pahu

Maungatautari Reserve Committee

The purpose of this Committee is to facilitate communication between Reserve stakeholders, advise Council on reserve management issues, oversee the activities of the Maungatautari Ecological Island Trust, and oversee the preparation of an updated Reserve Management Plan.

In addition to the previously indicated Councillor, the committee comprises five tangata whenua representatives, two landowner representatives, and a representative from each of the Department of Conservation, Maungatautari Ecological Island Trust, and Environment Waikato as noted below.

Tao Tauroa	Ngati Koroki Kahukura Trust
Carlson Wirihana	Ngati Koroki Kahukura Trust
Rose Smith	Parawera Marae
Wiremu Karaka (Clarke)	Ngati Haua

Albert Andree-Wiltens	MEI Trust
Matt Cook	Department of Conservation
John Fisher	Environment Waikato
Kataraina Hodge	Landowner
Barry Townend	Landowner

Iwi Consultative Committee

The purpose of this Committee is to facilitate communications between Council and tangata whenua. The Committee will consider any matter impacting on the interests of tangata whenua and advise Council on Treaty of Waitangi implications for policies and activities of Council.

In addition to the previously indicated Councillors, it comprises Council's Chief Executive, the Chairperson of Ngā Iwi Toopu o Waipa, members appointed through Ngā Iwi Toopu o Waipa to represent the hapū of the Waipa District, and a Kaumatua representative as noted below. Council has resolved that iwi representatives appointed to the Policy and Regulatory Committees should also be Iwi Consultative Committee members as of right.

Garry Dyet	Chief Executive (notwithstanding clause 31 (4)(b) Schedule 7 LGA 2002)
Charlie Maikuku	Kaumatua
Gaylene Roberts	Chairman, Ngā Iwi Toopu o Waipa
Wiremu Karaka (Clarke)	Ngati Haua
Jenny Charman	Pirongia
Harold Maniapoto	Puniu
Valerie Ingley	Puniu (proxy)
Doris Walters	Kakepuku
Rose Tuineau	Maungatautari
Louise Doyle	Kakepuku and Ngati Ngawaero (proxy)
George Searancke	Ngati Ngawaero
Kataraina Hodge	Wharepuhunga

Pirongia Reserves Management Committee

The purpose of this Committee is to oversee the management and development of three Pirongia reserves (Sections 1, 167 and 550) as authorised by the Department of Conservation. In addition to the previously indicated Councillors, the committee comprises two persons nominated by the Pirongia Residents and Ratepayers Association, one person nominated by Purekireki Marae, and one person nominated by Te Kauhanganui o Waikato as noted below.

Sabina Owen	Pirongia Representative
Stuart Henderson	Pirongia Representative
Sally Uerata	Purekireki Marae
Haupai Puke	Purekireki Marae

District Promotions Committee

The purpose of this Committee is to consider and approve, in accordance with specific criteria, applications for financial assistance for the promotion and sponsorship of significant events within the Waipa District.

Karapiro (Mighty River Domain) Committee

The purpose of this Committee is to monitor implementation of the Karapiro Domain Strategic Plan and Reserve Management Plan, and to ensure effective communication between Council, Tangata Whenua and other key stakeholders. In addition to the previously indicated Councillors, the Committee includes key stakeholder and community representatives as noted below.

Simon Petersen	Rowing New Zealand
Leroy Leach	Mighty River Power
Cr Frank Healey	Environment Waikato
Moroko Gillett	Ngati Haua
Mark Schaumkell	Ngati Koroki Kahukura Trust
Alison Storey	Community Representative
Mike Rodger	Community Representative

Future Proof Joint Implementation Committee

The purpose of this Committee is to implement a strategy to manage growth in the Waipa and Waikato districts and Hamilton City areas and ensure integration between land use and infrastructure provision. The Committee includes two representatives each from Waipa and Waikato District Council, Hamilton City Council and Environment Waikato, and one representative each from Tainui Waka Alliance and Nga Karu Atua o te Waka (the Future Proof Maori reference group).

Community Boards

There are two Community Boards – Cambridge, which serves the Cambridge and Maungatautari Wards, and Te Awamutu which serves the Te Awamutu and Kakepuku Wards. The Community Boards are not Council committees, they are separate statutory authorities established under Part 4 of the Local Government Act 2002. Their purpose is to:

- Represent and act as an advocate for the interests of its community;
- Consider and report on all matters referred to it by the Council or any matter of interest or concern to the Community Board;
- Overview service delivery throughout the community area;
- Prepare an annual submission to Council for expenditure within the community; and
- Perform such functions as are delegated to it by Council.

The Community Boards comprise members elected by the communities they serve and appointments made by Council.

Te Awamutu Community Board

Dean Taylor	Chairperson
Marcus Gower	
Norris Hall	
Richard Hurrell	
Colin Pinkerton	
Cr Hazel Barnes JP	Council Appointed
Cr Laurie Hoverd	Council Appointed

The Te Awamutu Community Board has the following committees:

Te Awamutu Alive

The purpose of this Committee is to maintain an overview of promotional activities for the Te Awamutu area and liaise with local interest groups who are involved in promoting the Te Awamutu area.

Reserves Landscape

The purpose of this Committee is maintain an overview of Council's reserve development and management proposals for the Te Awamutu area including liaising with local interest groups.

Cambridge Community Board

Rob Feisst	Chairperson
Elwyn Andree-Wiltens	
John Bishop	
Brent Nielson	
Richard Wright	
Cr Barbara Taranaki JP	Council Appointed
Cr Grahame Webber	Council Appointed

The Cambridge Community Board has the following committees:

Sister Cities

The purpose of this Committee is to positively promote friendly exchanges and to encourage mutually beneficial understanding in the fields of economic development, tourism, culture, education, science, technology and sport with our sister cities, Bihoro in Japan and Le Quesnoy in France.

Light Up Cambridge

The purpose of this Committee is to initiate and progress Christmas and/or other lighting projects in Cambridge.

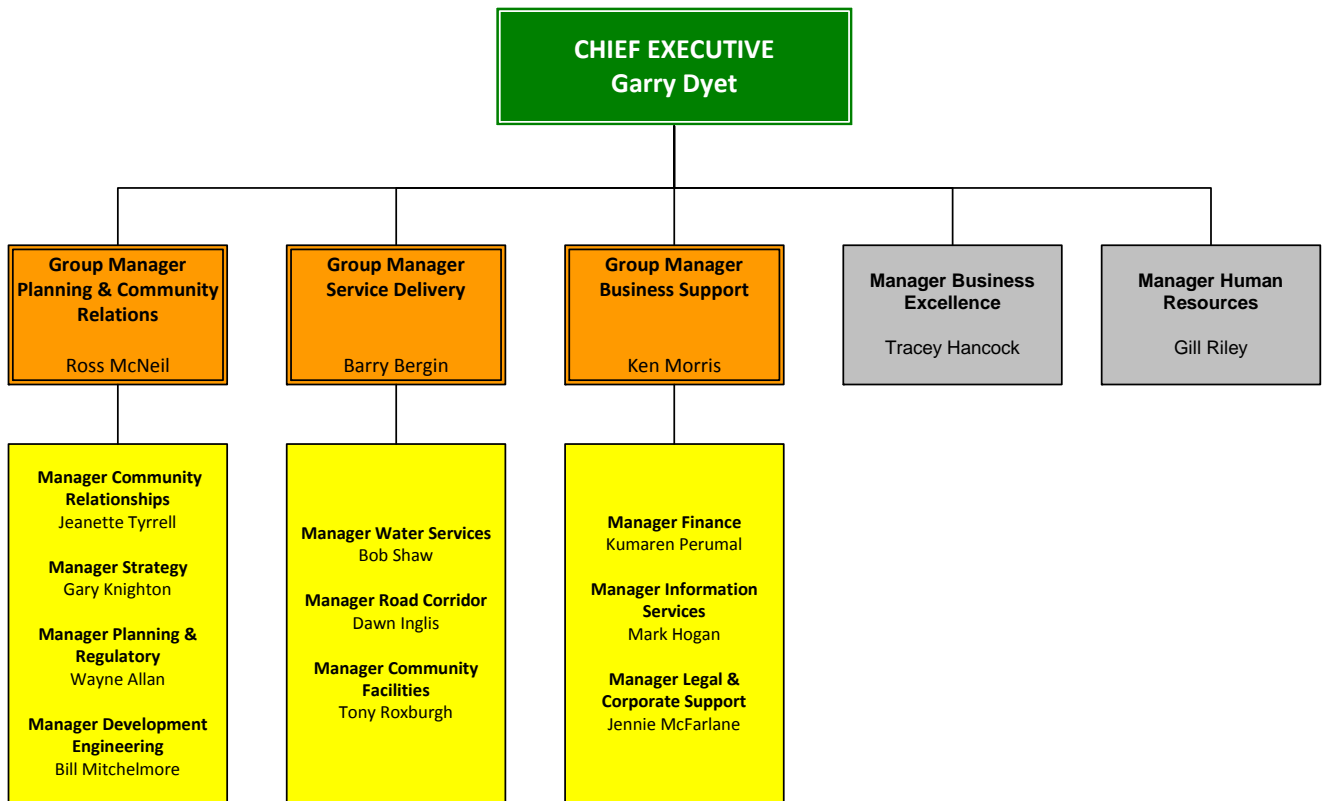
Reserve Landscape

The purpose of this Committee is to plan and organise, with the approval of Council and in conjunction with Council staff, the facilitation of the development and renewal of the Cambridge greenbelt reserve management plan.

ANZAC

The purpose of this Committee is to organise the annual ANZAC Day commemorations in Cambridge.

Management Structure





Don Rowlands Centre at Mighty River Domain, Lake Karapiro

GLOSSARY

In this section:

- Explanations of terms used in the Annual Plan

Glossary

Action Plan	A plan identifying a series of actions to be taken to achieve defined outcomes.
Activity	Services provided by or on behalf of council.
Activity Groups	Related activities grouped together (commonly referred to as a significant activity).
Amortisation	The reduction of the value of an asset by prorating its cost over a period of years.
Annual Plan	Contains details of council's action plan for the next financial year, the budget and the level of rates required to fund that spending. It also contains details of any variation from the financial statements and funding impact statement that are included in council's current 10-year Plan.
Annual Report	Report prepared once a year to assess council's performance against its objectives, activities, performance targets and budgets as outlined in the 10-year Plan.
Asset	A resource; council's asset ownership extends over land, buildings, plant, equipment, forestry and infrastructure such as roads, bridges, footpaths, sewerage schemes, water supply and stormwater reticulation.
Asset Management Plans	A plan for the management of one or more assets that combine multidisciplinary management techniques (including technical and financial) over the lifecycle of the asset in the most cost-effective manner to provide a specified level of service.
Capital Contributions	Revenue or subsidies received to fund capital expenditure.
Capital Expenditure	Money spent to build or buy a new asset, or to improve the standard of any existing asset.
Choosing Futures Waikato	A collaborative process, involving all the councils in the Waikato region and other key community stakeholders, to identify regional issues and work towards achieving community outcomes.
Community	A group of individuals and organisations that are linked together by some common factor, interest, identity or administrative boundary.
Community Boards	Pass on community concerns and make recommendations to the elected council and its committees.
Community Outcomes	Statements describing what local communities believe are important for their current and future social, economic, environmental and cultural wellbeing. These outcomes are used to inform the setting of priorities in Waipa District's long-term plan.
Community Wellbeing	The overall wellbeing (quality of life) of the community taking into account economic, cultural, social and environmental wellbeing.

Council Controlled Organisations (CCOs)	An company or entity in which one or more local authorities has a shareholding of 50 per cent or more, voting rights of 50 per cent or more, or the right to appoint 50 per cent or more of the directors. Section 6(4) of the Local Government Act 2002 details entities which are exceptions.
Development Contributions	Payment from developers to help fund new infrastructure required by growth (as set out in the Local Government Act 2002).
District Plan	Required by the Resource Management Act 1991, it defines how resources and development will be managed by the District. The Plan is based on economic, cultural, social and environmental wellbeing.
Equity	The market value of assets less any liabilities.
Funding Impact Statement	A financial statement that discloses the revenue and financial mechanisms that council proposes to use.
Future Proof	The term used to refer to the growth strategy that is being prepared for the sub-region. Included in the sub-region are the following territorial authorities – Waipa District Council, Waikato District Council, Environment Waikato and Hamilton City Council.
General Rate	A charge calculated using the rateable value of property that is paid to council to fund its general services but not services funded by targeted rates, fees or charges.
Governance	Is how council engages with the community, oversees the effective and responsible management of resources, delivers services, and sets the strategic direction for the District.
Hapū	A cluster of related whānau (extended family), descended from a single ancestor that has collective decision-making rights over its territory.
Hearing	A meeting at which members of the public speak to elected representatives and/or staff about an issue.
Indicator	A measure or combination of measures, either qualitative or quantitative, against which performance or progress can be assessed.
Interest	Interest on bank accounts, overdrafts and debt.
Iwi	Larger than the hapū – a cluster of related hapū, descended from a single ancestor, varying in size.
Land Transport New Zealand Subsidy	A subsidy provided by Land Transport New Zealand for road projects or maintenance.
Levels of Service (LOS)	The extent of a service provided by council.
Local Authority	A regional, district or city council.
Local Government Act 2002	The legislation that defines the powers and responsibilities of local government organisations (regional, city and district councils).
Long Term Council Community Plan (LTCCP)	Refer to 10-year Plan

Long Term Vision	The long term vision describes what Waipa will be like in the future.
Monitoring and Reporting Community Outcomes (MARCO)	MARCO, as part of the Choosing Futures Waikato process, is a working group to develop a framework for measuring and reporting on community outcomes.
Ngā Iwi Toopu o Waipa	A representative group of local tangata whenua, made up of mandated hapū representatives appointed by relevant Marae committees.
Operating Costs	These are costs to run council services on a day-by-day basis and range from maintenance of infrastructure to staff salaries.
Partnership	This refers to the council's relationship with groups within the community to achieve outcomes. This does not refer to a legal partnership.
Passenger Transport	Can also be referred to as public transport – includes buses.
Performance Indicator	A qualitative or quantitative measure of service or activity used to compare actual outcome against a standard or other target. Performance indicators commonly relate to statutory limits, safety, responsiveness, cost, comfort, asset performance, reliability, efficiency, environmental protection and customer satisfaction.
Performance Monitoring	Continuous or periodic qualitative and quantitative assessments of the actual performance compared with specific objectives, targets or standards.
Rates	Rates are what each property owner pays for the services provided by councils. The charge is set in accordance with the Local Government (Rating) Act 2002.
Resource Management Act 1991	Legislation setting out local government's responsibilities to promote the sustainable management of natural and physical resources. The Act includes a range of regulatory and other responsibilities for councils, including requirements for state of the environment monitoring and reporting.
Renewals	Activities required to upgrade, refurbish or replace current facilities or assets, with facilities or assets of equivalent capability or service potential.
Revenue	Revenue received by council to fund the services it provides. Revenue sources include – rates; fees and charges for using a particular service; penalties and fines; and grants and subsidies.
Significance	The degree of importance that council has given to an issue, proposal, decision or any other matter that is likely to impact on the District's wellbeing.
Significant Activity	One or more related activities provided by, or on behalf of, a local authority or Council Controlled Organisation.
Special Consultative Procedure	A process required by the Local Government Act 2002. The Act sets out a series of steps that council must taken when consulting on particular types of decisions.

Strategic Plan	An explanation of the overall direction and emphasis that councils' activities and programmes will take to realise the long-term vision.
Strategy	A plan of action designed to guide progress towards the long-term vision.
Submission	Formal feedback or proposal from an individual or group on an issue.
Sustainability	Using our resources in such a way that we meet the needs of the present generation without compromising the ability of future generations to meet their own needs.
Tangata Whenua	Māori people who belong to a particular area by ancestral connection.
Targeted Rate	A rate that is levied to fund a particular service or facility.
Te Kauhanganui o Waikato	Kauhanganui is made up of marae representatives from throughout the wider region of Tainui with emphasis on those who faced raupatu (land confiscation). Each marae is represented by three delegates, one Marae representative, one Kaumatua (elder) and one rangatahi (youth), who are appointed for a set term.
Territorial Local Authority (TLA)	A city council or district council, as listed in the Local Government Act 2002.
Ward	An administrative and electoral area of the District. There are five wards in our District – Cambridge; Te Awamutu; Pirongia; Maungatautari; and Kakepuku.
Waipa 2050	Waipa 2050 is a project through which a review of the Waipa District growth strategy will be reviewed. The work will focus on looking at growth in the District and how to best manage it. Also included in this work is the development of town concept plans for Cambridge, Te Awamutu/Kihikihi, Pirongia and Ohaupo.
Wellbeings	The four wellbeings refer to the social, economic, environmental and cultural wellbeing of communities in the present and for the future.
Vested Assets	An existing right to the immediate or future possession of property, resources, cash, stock and goodwill.
10-year Plan	A strategic plan, covering at least 10 years, that describes a local authority's activities and the community outcomes of the authority's district or region. A council's 10-year Plan is the basis for its accountability to the community.



Cambridge Town Hall Centenary

APPENDIX

In this section:

- Changes Made from the Draft Annual Plan
- List of Submitters to the Draft Annual Plan

Changes Made From the Draft Annual Plan

The following summarises the key decisions and associated financial impacts and changes in relation to the Annual Plan following the submission hearings and deliberations held on 11-12 May 2010.

Rating Levels

The proposed increase in rate revenue for 2010/11 included in draft Annual Plan was 5.2%. After consideration of submissions, the required rate revenue increased by \$82,000, an increase of 5.4%. This reflects a change in the capital works programme to \$25.6 million, an increase of \$5 million from the draft plan. Debt levels are projected to reach \$39.4 million by 30 June 2011, a \$1 million increase over that proposed in the draft Plan.

Overall, the proposed rates requirement, operating and capital works programmes, and projected debt levels for 2010/11 are all substantially lower than the levels signalled in the 10-year Plan.

Summary of Significant Financial Changes

Since preparing the Draft Annual Plan 2010/11 and the consideration of submissions, the following changes have been made to the financials:

CHANGE	2010/11 BUDGET AND FUNDING SOURCES
Cambridge Community Sports Hall <i>Council to negotiate completion of the project with Cambridge High School</i>	100,000 Loan
Albert Park Grandstand - design <i>Council to support design of Te Awamutu Sports project in 2010/11. A more detailed proposal for Council funding assistance will be included in the 2011/12 Annual Plan for consultation</i>	35,000 Rate
Future Proof Strategy <i>Funding increased to provide for Implementation Plan</i>	26,000 Rate
Cambridge-Karapiro Cycleway <i>Council to fund up to one third of the cost of the cycleway</i>	495,000 Loan 990,000 External funding
Litter Control - Gracelands	50,000 Rate
Public Dump Station (for motor homes)	15,000 Reserve
Confirmed funding from NZTA for Safety Coordinator.	(45,000) Rate
Climax Trust - grant toward locomotive renovation	20,000 Reserve
Borrowing costs including Principal Repayments	(39,000) Rate
Cambridge and Te Awamutu Reticulated Stormwater Modelling	230,000 Loan

CHANGE	2010/11 BUDGET AND FUNDING SOURCES
Capital Projects deferred from 09/10 to 10/11	
<ul style="list-style-type: none"> ▪ Cambridge North Deferred Residential - Water, Wastewater, Stormwater and Rooding 	912,000 Reserve
<ul style="list-style-type: none"> ▪ Te Awamutu Western Arterial - Land Purchases 	962,000 Loan
<ul style="list-style-type: none"> ▪ Wastewater upgrade - Factory Road Te Awamutu 	544,000 Reserve/Loan
<ul style="list-style-type: none"> ▪ Infrastructural Asset Renewals and upgrades 	542,000 Reserve/Loan
Operating Projects deferred from 09/10 to 10/11	
<ul style="list-style-type: none"> ▪ Information Technology and Heritage 	55,000 Rate
Capital Projects brought forward from 12/13 to 10/11	
<ul style="list-style-type: none"> ▪ Cambridge Wastewater Treatment Plant (consent costs) 	168,000 Loan



List of Submitters to the Draft Annual Plan

Council received 41 submissions to its draft Annual Plan 2010/11.

- Active Transport Cambridge & TA
- Arthur, Kevin
- Baker, Alan & Christine
- Bennett, Allister & Mary
- Brian Perry Charitable Trust
- Bright, June
- Cambridge Citizens Advice Bureau
- Cambridge Community Board
- Cambridge High School
- Cambridge Reserve Landscape Committee
- Cambridge Visitor Information Centre
- CCS Disability Action Waikato
- Climax 1317 Trust
- Cycle Action Waikato
- Environment Waikato
- Ford, Sue
- Garrish, H Clive
- Gracelands Group of Services
- Hamilton City Council
- Kaipaki Reserve Development Project
- Kihikihi Residents & Ratepayers
- Lupton, Maria & Robert
- Mexted, M & C
- Mighty River Power Ltd
- New Zealand Historic Places Trust
- New Zealand Transport Agency
- Ngaroto Lake Care Group
- Owen, Sabina
- Paul, Richard
- Pirongia Historic Visitor Centre
- Pirongia Residents & Ratepayers Association
- Robinson, Phillip
- Shirley, Robert Arthur
- Spiller, Peter
- Sport Waikato
- Te Awamutu Community Board
- Te Awamutu Reserves & Landscape Committee
- Te Awamutu Rugby Sports & Recreation Club (Inc) & Grandstand Community Trust
- Tims, Carly
- Waikato/Bay of Plenty Regional Orchestra Steering Group
- Waikato Federated Farmers

